

NURIA I. FERNANDEZ

(b)(6)

SENIOR EXECUTIVE PROFILE

Over 35 years in the transportation industry with a record of achievement for driving key performance results in public policy, transportation planning and operations, project management and marketing

Thought leader accomplished in forging strategic partnerships, leading teams and designing value propositions to achieve the desired results. Proven ability to manage high-value, complex, infrastructure programs that consistently surpassed targeted objectives. Deep experience in both public and private sectors demonstrated by leadership positions with the Federal, State and Municipal governments and private engineering consulting firms.

PROFESSIONAL EXPERIENCE

SANTA CLARA VALLEY TRANSPORTATION AUTHORITY – SAN JOSE, CA

2013 – PRESENT

GENERAL MANAGER/CEO

Responsible for developing and implementing transportation solutions to keep Silicon Valley and the region moving forward.

- ◆ Serve as Congestion Manager Agent for Santa Clara County innovating the way people move through cutting edge technology for managed/express lanes, and a connected network of bus, rail, pedestrian and bicycle lanes/trails.
- ◆ At the helm of a 2,300 people organization that provides public transportation and paratransit solutions that are innovative, environmentally responsible and promote vitality, improved mobility and economic growth throughout the 15 cities in Santa Clara County.
- ◆ Created an “Innovation Center” to promote the development of transportation-related technologies to transform mobility, improve safety and make our services smarter, inclusive and better connected.
- ◆ Keeping laser focus on our customers to better understand their needs and create for them an insanely great customer experience.

METROPOLITAN TRANSPORTATION AUTHORITY – NEW YORK, NY

2011 - 2013

CHIEF OPERATING OFFICER

Enhanced the operational efficiency and effectiveness of the MTA operations, identifying opportunities to increase cross-organizational efficiencies, and ensuring that the HQ functions are best serving the needs of the operating agencies.

- ◆ **Chief Operating Officer** responsible for public safety and security of the MTA system, development and implementation of its \$24 billion capital and environmental sustainability programs, federal and state government affairs, business service center and management oversight of the five operating agencies and the capital construction.
- ◆ Managed the consolidation of MTA's key business lines and launched the Business Service Center (BSC) to deliver Information Technology (IT) and Procurement Services in support of the five operating agencies (Metro North, Long Island Railroad, New York City Transit/MTA Bus, MTA Bridges and Tunnels and MTA Capital Construction).
- ◆ Responsible for the operations of the Metropolitan Transportation Authority Police Department and coordination with the NYPD Transit Division.

CH2M HILL – Chicago, IL

2008 - 2011

SENIOR VICE PRESIDENT

Building CH2M HILL's business profile through pursuits of transportation and civil infrastructure programs in key Latin American markets.

- ◆ **A leader in the organization's Urban Programs Group**, responsible for building the strategic planning and consulting practice focused on urban environments. Work with municipal governments, developers and stakeholders to bring sustainable solutions to special economic zones, airport development, sports/events facilities and revitalization of existing cities.
- ◆ **Led impact teams that developed sustainable solutions on large-scale, mixed-use urban development projects** for private developers and public sector clients, enhancing and re-building communities in cities throughout the world.
- ◆ **Won major programs in Latin America and developed** key performance indicators (KPIs) to prioritize and monitor progress.

CITY OF CHICAGO – Chicago, IL

2006 - 2008

COMMISSIONER/ DEPARTMENT OF AVIATION

Directed all airport operations, planning, engineering, marketing and management services for the 2nd busiest airport system in the world with an annual activity of over 900,000 aircraft operations and a \$1.0 billion operating budget. Led a 2000-member staff operation.

- ♦ **Served as Chief Executive Officer for O'Hare and Midway International Airports.** Represented the City of Chicago on the O'Hare Noise Compatibility Commission (ONCC), a consortium of suburban Mayors representing jurisdictions contiguous to O'Hare airport. The Commission worked in a consultative and cooperative manner to find mitigating solutions to airport and aircraft noise on the community and funding for residential and school insulation programs.
- ♦ **Planned and implemented 5-year CAPEX programs** for landside, terminal and airside capital improvements.
- ♦ **Drove employee performance and productivity improvements** by developing performance management processes that aligned individual goals with organizational objectives. Developed key performance indicators (KPIs) to assess, manage and improve the performance of airport's operations and maintenance activities.
- ♦ **Landlord to Chicago Airport System's tenants** consisting of 93 airlines and 140 businesses with approximately 45,000 employees. Negotiated lease and use agreements, property acquisition/disposal, retail concessions and all operating and professional services contracts.

EARTH TECH (A Tyco Company) – Alexandria, VA

2001-2006

SENIOR VICE PRESIDENT

Promoted and drove global sales in the transportation market sector that generated \$200 million in annual revenues. Set strategic direction, developed sales plans and led a Business Development team of professional engineers and architects to deliver infrastructure solutions to government and private sector clients.

- ♦ **Added new business opportunities** by renegotiating contracts with existing clients to include new technology benefits and cost reduction opportunities.
- ♦ **Won new contracts** by leveraging consultative team selling approach, strategic plans, and customer insights.

FEDERAL TRANSIT ADMINISTRATION - U.S. DEPARTMENT OF TRANSPORTATION – Washington, DC

1997-2001

DEPUTY ADMINISTRATOR AND ACTING ADMINISTRATOR

Served as Chief Transit Officer for the United States Government, providing high-level expertise in public transit policies, programs, technologies and mass transit safety and security initiatives. Directed a team of over 500-employees in a 10-Region geography.

- ♦ **Provided over \$1.0 billion in annual grant funding** to local communities for planning, design and construction of new and expansion of existing rail and bus systems.
- ♦ **Updated and implemented a Project Management Oversight (PMO) program** used to consistently review and evaluate the management and performance of government-funded rail and bus projects throughout the U.S.
- ♦ **Developed industry standards** for the management of large public transportation projects (New Starts).
- ♦ **Implemented innovative financing tools** to provide options to local communities for funding new mass transit systems.

WASHINGTON METROPOLITAN AREA TRANSIT AUTHORITY – Washington, DC

1993-1997

SENIOR VICE PRESIDENT – DESIGN & CONSTRUCTION

- ♦ **Executive Manager for the successful \$2.1 billion, heavy rail extension of the metro rail system** which was completed 5 years ahead of schedule and \$200 million under budget. Managed the planning, design and construction of underground, open cut and elevated track segments extending 3 existing rail lines and constructing 2 major rail yards and maintenance facilities.
- ♦ **Provided leadership and strategy to the Design & Construction division** and directed the implementation of a 5-year capital program for the transit system's operations and maintenance facilities and its rolling stock.
- ♦ **Lead negotiator for the authority** to secure funding from Federal, State and local governments to finance the annual capital construction program.

CHICAGO TRANSIT AUTHORITY – Chicago, IL

1989-1993

SENIOR VICE PRESIDENT – DESIGN & CONSTRUCTION

- ♦ **Executive Manager for the successful \$1.0 billion capital improvement program** that designed and built new bus and rail stations and maintenance facilities throughout the transit service area.
- ♦ **Provided leadership, strategy and management of the Design & Construction division** and negotiated joint development agreements increasing revenues through the lease/sale of real estate property adjacent to the rail stations.
- ♦ **Enabled** the implementation of a 5-year capital program for the transit system's operations and maintenance facilities and its rolling stock.
- ♦ **Directed the operations of a 100-employee organization** and over \$100 million dollars in professional services contracts.

CITY OF CHICAGO –DEPARTMENT OF PUBLIC WORKS – Chicago, IL

1983 - 1989

EDUCATION & AFFILIATIONS

Master of Business Administration (MBA) ♦ ROOSEVELT UNIVERSITY IN CHICAGO, IL 1990

Bachelor of Science in Civil Engineering (BSCE) ♦ BRADLEY UNIVERSITY IN PEORIA, IL 1982

Member of the Board of Trustees: Transportation Research Board (TRB) ♦ Mineta Transportation Institute (MTI) ♦ American Public Transportation Association ♦ Silicon Valley Creates ♦ California Transit Association ♦ Transportation Learning Center ♦ Knight Foundation Community Advisory Committee ♦ The MITRE Corporation Advisory Board

Member: Women's Transportation Seminar (WTS) ♦ Conference of Minority Transportation Officials (COMTO) ♦ International Women's Forum –San Francisco ♦ Rotary International