

CURRICULUM VITAE**David R. Gifford, M.D., M.P.H.**

Sr VP for Quality & Regulatory Affairs
 American HealthCare Association
 1201 L St NW
 Washington DC 20005

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EDUCATION

Undergraduate	Kenyon College, Gambier OH, BA in Biology, May 1984 Honors in Biology, Cum Laude, elected Sigma Xi.
Medical School	Case Western Reserve School of Medicine, MD, May 1989 Elected Alpha Omega Alpha Society
Other Advanced Degrees	UCLA School of Public Health, MPH in Epidemiology, June 1994

POSTGRADUATE TRAINING

Residency

1986- 1987	Student Fellow in Pathology, Case Western Reserve
1989 - 1992	Internal Medicine Primary Care Residency, UCLA Medical Center

Fellowship

1992 - 1994	Robert Wood Johnson Clinical Scholars Program, UCLA Department of Medicine
1994 - 1995	Geriatric Fellow, Geriatric Mid-Career Faculty Training Program, Bureau of Health Professions, UCLA Division of Geriatrics

POSTGRADUATE HONORS AND AWARDS

1997	Recipient of Pfizer/American Geriatrics Society Post-doctoral Fellowship in Outcomes Research
1997	Recipient of SURDNA Fellowship, Center for Gerontology & Health Services Research, Brown University.

- 1999 Interdisciplinary Mentoring Team Member Award presented by RI Geriatric Education Center at the University of Rhode Island to Interdisciplinary Mentoring Teams in Rhode Island
- 1999 Elected Co-chair, New England Regional Chapter of Society of General Internal Medicine
- 2000 Named as one of the Top-Five Geriatricians in Rhode Island by RI Monthly magazine
- 2000 Office Director's Citation, presented by the Health Care Financing Administration, Office of Clinical Standards and Quality
- 2001 Dean's Teaching Excellence Award, presented by Brown Medical School in recognition of exemplary teaching in Bio 301: Clerkship in Medicine. July 1, 2001
- 2002 Quality Improvement Award, Quality Improvement in Long Term Care, AMDA Foundation/Pfizer. March 2002
- 2003 Excellence in Physician Leadership in Health Care Quality Improvement presented by the American Health Quality Association's James Q. Cannon Memorial Endowment.
- 2004 Public Health Award presented by the Rhode Island Health Care Association.
- 2006 Prematurity Summit: Toward Reducing Disparities March of Dimes
- 2006 Rhode Island employee SECA Campaign Chairman's award
- 2009 Rhode Island Pharmacist Association: Charles Hachadorian Jr. Award
- 2009 American Heart Association/American Stroke Association Public Health Leadership Award
- 2010 National Governors Association Distinguished Service Award: State Officials
- 2010 RI Public Health Association Meritorious Program Award presented to RI Department of Health for exemplary education and immunization of Rhode Islander's to prevent H1N1
- 2011 Special Recognition Award for Public Service, RI State Council for the Society for Human Resource Management.

PROFESSIONAL LICENSES AND BOARD CERTIFICATION

1995 Medical License: Active: Rhode Island #08975
Inactive: California #048677

1992 Diplomate of the American Board of Internal Medicine
(Valid through 12-31-2012)

1996 Diplomate of the American Board of Internal Medicine - Geriatrics
(Valid through 12-31-2016)

ACADEMIC APPOINTMENTS

1994 - 1995 Clinical Instructor, UCLA Division of General Internal Medicine and Health Services Research

1995 - 2004 Assistant Professor of Medicine, Brown University School of Medicine

1996 - 2005 Faculty, Center for Gerontology and Health Services Research, Brown University School of Medicine

1997 - 2004 Assistant Professor of Medicine and Community Health, Brown University School of Medicine

2004 – 2005 Associate Professor of Medicine and Community Health, Brown University School of Medicine

2005 – present Clinical Associate Professor of Medicine and Community Health, Brown University School of Medicine

HOSPITAL APPOINTMENTS

1995 - 2005 Assistant Physician, Division of Geriatrics, Rhode Island Hospital

2000 - 2005 Assistant Physician, Division of Geriatrics, The Miriam Hospital

OTHER APPOINTMENTS

Clinical & Administrative Appointments

1995 - 2000 Subacute Care Director, Steere House Nursing and Rehabilitation Center, Providence, Rhode Island

1995 - 2002 Medical Director, Steere House Nursing and Rehabilitation Center, Providence, Rhode Island

1998 - 2001 Director of Transition Care Unit at Metacom Manor, Bristol, RI

2000 - 2002 Principal Clinical Coordinator, Quality Partners of Rhode Island

1998 - 2005 Medical Director, Saint Elizabeth Home, Providence, RI

2000 - 2005	Medical Director, Carelink Inc., Providence, RI
2001 - 2005	Director of Quality Improvement, Carelink Inc., Providence, RI
2002 - 2005	Chief Medical Officer, Quality Partners of Rhode Island
2005 – 2011	Director of Health, Rhode Island Department of Health
2011 – present	Sr VP for Quality and Regulatory Affairs, AHCA, Washington DC

Local Committees and Positions

1995 - 2000	Planning Committee, Steere House Nursing and Rehabilitation Center
1995 - 2000	Education Committee, Alzheimer's Association, RI Chapter
1995 - 2002	Quality Assurance Committee, Steere House Nursing and Rehabilitation Center
1997 - 2000	Assistant Clinical Coordinator, Rhode Island Quality Partners, Inc. Northeast Consortium Pressure Ulcer Project. The Prevention and Treatment of Pressure Ulcers in Longer Term Care Facilities
1997 - 2001	Professional Advisory Committee, Aging 2000.
1997 - 2002	RI Department of Health Interagency Communication Working Group
1998 - 2000	Clinical Coordinator, Rhode Island Quality Partners Inc.
1998 - 2001	Chair, Quality Assurance Committee, Saint Elizabeth Home
1999 - 2001	Medical and Scientific Advisory Committee, Alzheimer's Association, Rhode Island Chapter
1999 - 2002	Chair, Hospital Workgroup of TAKE CARE RI.
2000 - 2002	Chair, Hospital Immunization Task Force, Ocean State Adult Immunization Coalition
2000 - 2002	Chair, Nursing Home Immunization Task Force, Ocean State Adult Immunization Coalition
1996 - 2005	Steering Committee, Rhode Island Chapter of the American Medical Directors Association (AMDA)
1999 - 2005	RI Department of Health Hospital Measures Committee for Health Care Quality Reporting Program
2001 - 2005	Chair, Rhode Island Department of Health Nursing Home Measures Committee for Health Care Quality Reporting Program

2003 – 2005	Medicare Carrier Advisory Committee
2005 – 2010	RI AHRQ Health IT Project Steering Committee
2005 – 2007	RI Governor’s Children's Cabinet
2005 – 2008	Chair, Governor’s RI Pandemic Flu Working Group
2005 – 2009	Governor's Cabinet on Chronic and Long Term Care
2006 – 2007	Rhode Island Medicaid Study Group
2006 – 2007	The Coordinated Health Planning Advisory Committee.
2006 – 2009	Chair, RI Quality Institute Policy and Legal Committee
2007 – 2008	Co-Chair, Community Hospital Task Force I
2008 – 2009	Legislative Commission on HIV
2008 – 2009	Community Hospital Task Force II
2008 – 2009	Co-Chair, Health Care Planning and Accountability Council
2008 – 2010	Chair, Governor’s H1N1 Task Force
2005 – 2011	Co-Chair, RIQI Electronic Prescribing Committee
2005 – 2011	Member, Medical Examiner’s Commission
2005 – 2011	Chair, RI Board of Medical Licensure
2005 – 2011	Ex Officio Co-chair, RI Primary Care Advisory Committee
2005 – 2011	Chair, RI Health Care Quality Steering Committee
2010 – 2011	Medicaid Hospital Commission
2010 – 2011	Co-Chair, RI Health Promotion Policy Council
2010 – 2011	Medicaid Hospital Payment Commission
2009 – 2011	Medical Care Advisory Committee
2010 – 2011	Senate Special Senate Commission to Study Cost Containment, Efficiency, and Transparency in the Delivery of Quality Patient Care and Access by Hospitals’

National Committees and Positions

1994 - 1995	Consultant to American Academy of Neurology, Education Committee.
1995 - 2000	Program Evaluator, American Academy of Neurology CME Program, CONTINUUM
1999 - 2001	PharmaCare's Pharmacy and Therapeutics Committee
2000 - 2002	Technical Expert Panel, HCFA-West Virginia Medical Institute Long Term Care project
2001	National Institute of Health (NIH) Consensus Development Conference on Osteoporosis
2001	Technical Expert Panel, HCFA Quality Medicare Review project.
2001	Chair, Technical Expert Panel, Centers for Medicare and Medicaid, Role of Peer Review Program in Nursing Home Quality Improvement
2001	Technical Expert Panel, Hospitalization of Nursing Home Residents, Harvard University, Department of Health Care Policy
2001	Advisory Board, The Fleetwood Project Phase III
2000 - 2002	Technical Expert Panel, University of Colorado - Comparative Study of the Outcomes and Costs Associated with Medicare Post-Acute Services in Skilled Nursing Facilities, Rehabilitation Hospitals, and Home Health
2002 - 2003	Technical Advisory Group for Interpretive Guidelines: Quality Assessment and Assurance supported by Center for Medicare & Medicaid Services.
2003	Network Scientific Research Council advising Director of Office of Clinical Standards and Quality at Center for Medicare & Medicaid Services on evaluation of quality improvement efforts supported by CMS.
2002 - 2005	Chair, Technical Expert Panel, Centers for Medicare and Medicaid, Nursing Home Public Reporting Quality Initiative; Role of QIOs to Assist Nursing Homes With Quality Improvement
2003 - 2005	Technical Expert Panel, National Quality Improvement Collaborative to develop quality improvement material for nursing homes focusing on pressure ulcers supported by Center for Medicare & Medicaid Services.
2003 -2004	The National Quality Forum: Nursing Home Performance Measures Steering Committee to select quality measures for public reporting nursing home quality of care.

- 2003 - 2005 Advisory Committee to the National Long-Term Care Ombudsman Resource Center supported by the Administration on Aging.
- 2003 - 2005 Expert Panel for Nursing Effort and Quality in Long-term Care Facilities funded by National Institute on Aging (NIA).
- 2003 - 2005 Technical Expert Panel, Design Evaluation for Minimum Data Set version 3.0 supported by Center for Medicare & Medicaid Services.
- 2005 Healthy America: State Policy Leaders , Chaired by Governor's Huckabee and Napolitano. December 14-15, 2005 in Phoenix, Arizona.
- 2005 – 2007 Association of State, Territorial Health Officers (ASTHO) E-Health Policy Committee
- 2005 – 2008 Advisory Committee to State Alliance for eHealth, Report the State Alliance for E-Health: Public Oversight, Accountability, and Financing in the Electronic Health Information Exchange Industry.
- 2006 – 2007 Chair, NQF Technical Advisory Panel: Geriatric Measures for National Voluntary Consensus Standards for Ambulatory Care: Specialty Clinician Performance Measures Steering Committee
- 2006 – 2007 Chair, Advisory Task force, ASTHO innovations in public health understanding state public health
- 2006 – 2007 CMS Physician Geriatrician Working Group on Improving Nursing Home Care Quality
- 2006 – 2007 AMDA, Long-term Care Quality Improvement Partnership (LTC-QI)
- 2006 – 2007 Agency for Healthcare Research and Quality (AHRQ), expert panel: The intersection of Medicaid, state government, and health information technologies (HIT)
- 2007 – 2008 The Health Information Communication And Data Exchange Taskforce Of The State Alliance For E-Health, National Governor's Association (NGA).
- 2007 –2009 Advisory Committee to NGA Center for Best Practices and University of Massachusetts Medical School Center for Health Policy and Research (CHPR) Report To The state Alliance for e-Health: "Public Governance Models For A Sustainable Health Information Exchange Industry" Feb 19, 2009
- 2007 – 2010 Chair, Association of State, Territorial Health Officers (ASTHO) Performance Policy Committee
- 2007 – 2010 Chair, Association of State, Territorial Health Officers (ASTHO) Performance Improvement Policy Committee

- 2008 National Governor's Association Center for Best Practices. State Alliance for e-Health, Public Health involvement with health information exchange (HIE) and health information technology (HIT).
- 2008 National Quality Forum Membership Expansion Task Force
- 2008 - 2009 Advisory Committee Member, University of Massachusetts Medical School Center for Health Policy and Research (CHPR) in collaboration with the National Opinion Research Center (NORC) and the National Governors Association Center for Best Practices. Public Governance Models For A Sustainable Health Information Exchange Industry. Report To The State E-Alliance For E-Health.
- 2009 Expert Panel, Association of Public Health Laboratories development of "A Practical Guide to Public Health Laboratories for State Health Officials.
- 2009 Expert Panel, H1N1 in progress review. Center for Disease Control
- 2009 – 2010 Association of State, Territorial Health Officers (ASTHO) Education Committee
- 2009 – 2010 Chair, NQF Nursing Home Measures Steering Committee
- 2005 – 2011 Reforming States Group (RSG) Eastern Region, Sponsored by the Milbank Memorial Fund
- 2009 – 2011 State HIE Leadership for state HIT coordinators led by Office of National Coordinator (ONC)
- 2009 - 2011 Executive Committee, Association of State, Territorial Health Officers (ASTHO)
- 2010 – 2011 Chair, E-Health Policy Committee, Association of State, Territorial Health Officers (ASTHO)
- 2009 – 2011 Association of State, Territorial Health Officers (ASTHO) Government Relations Committee
- 2010 – 2011 Co-chair, Public Reporting of Deaths to Public: Voluntary Guidelines, Association of Healthcare Journalists, Association of State, Territorial Health Officers (ASTHO), National Association of County and City Health Officials (NACCHO) workgroup.
- 2007 – 2010 Leadership Council NQF (provides guidance on NQF's education, research, and recognition programs.)
- 2007 – 2011 Chair, NQF Public Health/Community Agency Council

2008 – 2011	National Commission on Prevention Priorities
2008 – 2011	National Quality Forum Council Leaders
2010 – 2011	Advisory Committee for eRx Community of Practice led by Office of National Coordinator (ONC)
2011	National Quality Healthcare Award Program Committee
2012	National Governor's Association, Redesigning State Health Departments Experts Meeting
2011	ASPE, Best practices in Nursing Homes and Using Health IT to Improve Quality expert Panel

BOARD POSITIONS

2002 - 2005	Board member, Rhode Island Quality Institute
2005 - 2007	Ex Officio Board member, Rhode Island Quality Institute
2006 - 2007	Board Member National Quality Forum (NQF)
2005 – 2011	Board Member, Association of State, Territorial Health Officers (ASTHO)
2011 – 2013	Co-Chair, Advancing Excellence Campaign
2011 – present	Board Member, Advancing Excellence
2016 – present	Board Member, Baldrige Foundation

Editorial Services

1994 - 1995	Ad hoc Reviewer, <i>Inquiry</i>
1994 - 2000	Program Evaluator, CONTINUUM, American Academy of Neurology CME program
1995 - 1997	Editorial Board, <i>Primary Care weekly</i>
1999 - 2002	Reviewer, scientific abstracts, Annual Meeting of Gerontological Society of America
2003	Reviewer for Agency for Healthcare Research and Quality (AHRQ) National Report to congress: National Healthcare Quality Report.
1995 - 2005	Ad hoc Reviewer, <i>Journal of the American Geriatrics Society</i>
1997 - 2002	Editorial Board, <i>Long Term Care Quality Advisor</i>

1997 - 2005	Reviewer, <i>Neurology</i>
2000 - 2005	Reviewer, scientific abstracts, Annual Meeting of American Geriatric Society
2002	Grant Reviewer, Commonwealth of Virginia, Alzheimer's and Related Diseases Research Award Fund
2002 - 2005	Reviewer, Scientific Abstracts, Annual Meeting of American Health Quality Association
2000 - 2005	Ad hoc Reviewer, <i>Medical Care</i>
2001 - 2005	Ad hoc Reviewer, <i>Annals of Internal Medicine</i>
1999 - 2005	Ad hoc Reviewer, <i>Health Sciences Research</i>

HOSPITAL COMMITTEES

1991 - 1992	Quality Assurance Committee, Department of Medicine, UCLA
1990 - 1995	UCLA Hospital Ethics Committee
1996 - 1998	Rhode Island Quality of Care Consortium Advisory Committee, Aging 2000
1997 - 1998	Lifespan PSO Subcommittee on Outpatient and Well-Care Guidelines
1996 - 1999	RI Hospital Quality, Utilization and Provider Relations Committee
1998 - 1999	Community Health Clerkship Committee
1999 - 2003	The Miriam Hospital Quality Council Committee
2000 - 2002	Chair, Rhode Island Hospital Allergy, Alert Workshop
2000 - 2002	Chair, Rhode Island Hospital Immunization Workgroup
2000 - 2003	Chair, Congestive Heart Failure Improvement Workgroup, Rhode Island Hospital
2000 - 2002	Chair, Congestive Heart Failure Improvement Workgroup, The Miriam Hospital
1999 - 2002	RI Hospital Clinical Improvement Committee
1999 - 2002	Lifespan Quality Oversight Committee

1996 - 2005 Chair, Department of Medicine, Quality Improvement Committee,
 1999 - 2005 Chair, RI Hospital Quality Monitoring and Improvement Committee
 1999 - 2005 RI Hospital Trustee Subcommittee on Quality
 1999 - 2005 RI Hospital Department of Medicine Resident Research Committee

UNIVERSITY COMMITTEES

1993-1996 Member of the research team, "A VA/RAND/UCLA Center for the Study of Health Care Provider Behavior"
 1998 - 1999 Community Health Clerkship Review Committee
 2002 - 2002 Search Committee, Physician Educator and Assistant/Associate Professor position, Rhode Island Hospital/Brown University Department of Medicine, Brown University.
 2002 - 2003 Search Committee, Physician Educator and Associate Professor Physician Scientists positions, The Miriam Hospital/Brown University Center for Gerontology and Health Care Research, Brown University
 2002 - 2003 Search Committee, Physician Scientist and Associate Professor Physician Scientists position, Rhode Island Hospital/Brown University Center Department of Medicine, Brown University
 2001 - 2005 Postgraduate Referral Committee, Brown University
 2005 - Search Committee, Assistant or Associate Professor position, Health Services Research, Department of Community Health, Brown University.

MEMBERSHIP IN SOCIETIES

1995 - 2000 Society for Medical Decision Making
 1999 - 2005 American Health Quality Association
 2002 - 2005 American Health Care Association
 2002 - 2005 Association of Facilities and Services for the Aging
 1995 - 2005 American Medical Directors Association
 1991 – 2006 Society of General Internal Medicine
 1999 - 2000. Co-chair, Society of General Internal Medicine, New England Regional Chapter
 2000 - 2002. Nominations Committee, Society of General Internal Medicine
 1997 - 2011. SGIM Task Force on Aging

1992 - 2005	Association for Health Services Research
1990 - present	American College of Physicians 1995. ACP Representative to Aspen Neurobehavioral Conference to discuss dissemination, implementation and evaluation of practice guidelines for traumatic brain injury. Aspen, CO
1994 - 2010	American Geriatrics Society 1999 - 2002. Member of American Geriatric Society Junior Faculty Research Subcommittee
2005 – present	American Public Health Association
2011 - present	American Medical Directors Association
2011 – present	ASTHO alumni Association

ORIGINAL PUBLICATIONS IN PEER REVIEWED JOURNALS

1. Iskandar S, Gifford DR, Emmancipator S. Immune complex necrotizing glomerulosclerosis: a murine model. *Lab Invest*. 1988; 59:772-9.
2. Kaminski H, Katzman M, Weist P, Ellner J, Gifford DR, Rackley R, Iskandar S, Lederman M. Cardiomyopathy associated with the Acquired Immunodeficiency Syndrome; *J. of Acquired Immunodeficiency Syndromes*. 1988;1:105-10.
3. Gifford DR, Mittman B, Fink A, Lanto A, Lee M, Vickrey B. Can A Specialty Society Educate Its Members to Think Differently About Clinical Decision? *J Gen Intern Med* 1996; 11:664-672
4. Vickrey BG, Gifford DR, Belin TR, Martin PJ, Smith D, Delrahim S, Chadwick DW. Practice Styles of US Compared to UK Neurologists. *Neurology* 1998; 50:1661-1668
5. Kuo D, Gifford DR, Stein MD. Curbside consultations: differences between primary care physicians and subspecialists. *JAMA* 1998; 280:905-908
6. Landi F, Gambassi G, Lapane KL, Sgadari A, Gifford DR, Mor V, Bernabei R. Comorbidity and Drug Use in Cognitively Impaired Elderly Living in Long-Term Care. *Dementia* 1998; 9:347-356
7. Gifford DR, Lapane KL, Gambassi G, Landi F, Mor V, Bernabei R. Tacrine use in nursing homes. *Neurology* 1999; 52:238-244
8. Fisman DN, Levy AR, Gifford DR, Tamblyn R. Survival after percutaneous endoscopic gastrostomy among elderly residents of Quebec. *J Amer Geriatr Soc* 1999; 47:349-353
9. Holloway RG, Gifford DR, Frankel MR, Vickrey BG. A Randomized Trial to Implement Practice Recommendations: Design and Methods of the Dementia Care Study. *Controlled Clinical Trials* 1999; 20:369-385

10. Partridge RA, Shapiro MJ, Micalone M, Jenouri I, Woolard R, Gifford DR. Rapid Computerized Cognitive Assessment: Performance of Highly Functional Elder Patients with Minor Traumatic Injury in the Emergency Department. *Emergency Medicine* 1999; 6:758-760
11. Gifford DR, Holloway RG, Frankel MR, Albright C, Meyerson R, Griggs R, Vickrey BG. Improving adherence to dementia guidelines through education and opinion leaders: a randomized controlled trial. *Ann Intern Med* 1999; 131:237-246
12. Gifford DR, Gonzales S, Lapane K. Estrogen use in the nursing home setting. *Annals of Long Term Care*. 2000; 8:53-39
13. Gifford DR, Holloway RG, Vickrey BG. Systematic review of clinical prediction rules for neuroimaging in the evaluation of dementia. *Arch Intern Med*. 2000; 160: 2855 - 2862.
14. Shapiro MJ, Partridge RA, Jenouri I, Micalone M, Gifford DR. Functional Decline in Independent Elders after Minor Traumatic Injury. *Academic Emergency Medicine* 2001 Jan; 8(1): 78-81
15. Angelelli J., Gifford DR, Shah A, Mor V. External Threats and Nursing Home Administrator Turnover. *Health Care Management Review* 2001; 26(3): 52-62
16. Angelilli J., Gifford DR, Intrator O, Goazlo P, Laliberte L, Mor V. Access to Post-Acute Home Care Before and After the BBA. *Health Affairs* 2002 September/October; 21(5): 254-264
17. Mor V, Berg K, Angelleli J, Gifford, DR, Morris J, Moore T. The Quality of Quality Measurement in US Nursing Homes. *The Gerontologist*. 2003; 43(2): 37-46.
18. Mattke S, Reilly K, Martinez-Vidal E, McLean B, Gifford D. Reporting Quality of Nursing Home Care to Consumers: The Maryland Experience. *International Journal of Quality in Healthcare*. 2003; 13(2): 169-177.
19. Mor V., Angelelli J, Gifford D, Morris J, Moore T. Benchmarking and quality in residential and nursing homes: lessons from the US. *Int J Geriatr Psychiatry*. 2003; 18(3): 258-66.
20. Kissam S, Gifford DR, Parks P, Patry G, Palmer L, Wilkes L, Fitzgerald M, Petrusis A, Barnette L. Approaches to quality improvement in nursing homes: Lessons learned from the six-state pilot of CMS's Nursing Home Quality Initiative *BMC Geriatrics* 2003, 3:2
21. Baier RR, Gifford DR, Lyder CH, Schall M, Funston-Dillon DL, Lewis J, and Ordin DL. Quality Improvement for Pressure Ulcer Care in the Nursing Home Setting: The Northeast Pressure Ulcer Project. *J. Am Medical Dir Assoc* 2003 4(6):291-301.
22. Kissam S, Gifford DR, Nor V, Patry G. Admission and Continued Stay Criteria for Assisted Living Facilities. *Journal of the American Geriatric Society*, 2003, 51(11):1651-1654.
23. Kissam S, Gifford DR, Patry G, Bratzler D. Is Signed Consent for the Influenza or Pneumococcal Polysaccharide Vaccines Required? *Arch Intern Med* 2004;164 13-16.

24. Fairchild D, Benjamin E, Gifford DR, Huot S. Physician Leadership: Enhancing the Career Development of Academic Physician Administrators and Leaders. *Acad Med*. 2004 Mar;79(3):214-218.
25. Baier RR, Gifford DR, Patry G, Banks S, Rochon T, DeSilva D, Teno JM. Ameliorating Pain in Nursing Homes: A Collaborative Quality-Improvement Project. *J Amer Geriatrics Soc*, 2004 December; 52:1988-1995,
26. Birbeck GL, Gifford DR, Sing J, Belin TR, Mittman BS, Vickrey BG. Do malpractice concerns, financial incentives, and attitudes influence test-ordering decisions? *Neurology*. 2004 Jan 13;62(1):119-21.
27. Sciamanna CN, Gifford DR, Smith RJ. Design and acceptability of point of care computerized diabetes care reminders. *Med Inform Internet Med*. 2004 Jun;29(2):157-68.
28. McNicoll L, Pisani MA, Ely EW, Gifford DR, Innouye SK. Detection of Delirium in the ICU: Comparison of CAM ICU with CAM Ratings. In press, *J Amer Geriatrics Soc*.
29. Intrator O, Feng Z, Mor V, Gifford D, Bourbonniere M, Zinn J. The employment of nurse practitioners and physician assistants in U.S. nursing homes. *Gerontologist*. 2005 Aug;45(4):486-95.
30. Sangl J, Saiva D, Gifford DR, Hittle DF. Challenges in measuring nursing home and home health quality: Lessons from the first NHQR. *Med Care*. 2005 Mar;43(3 Suppl):I24-32.
31. McNicoll L, Pisani MA, Ely EW, Gifford DR, Inoyne SK. Detection of delirium in the intensive care unit: comparison of confusion assessment method for the intensive care unit with confusion assessment method ratings. *J Amer Geriatrics Society*. 2005 Mar;53(3):495-500.
32. Dosa D, Bowers B, Gifford DR. Critical review of resident assessment protocols. *J Am Geriatr Soc*. 2006 Apr;54(4):659-66.
33. Lynn J, West J, Hausmann S, Gifford D, Nelson R, McGann P, Bergstrom N, Ryan JA. Collaborative clinical quality improvement for pressure ulcers in nursing homes. *J Am Geriatr Soc*. 2007 Oct;55(10):1663-9.
34. Walter ND, Grant GB, Bandy U, Alexander NE, Winchell JM, Jordan HT, Sejvar JJ, Hicks LA, Gifford DR, Alexander NT, Thurman KA, Schwartz SB, Dennehy PH, Khetsuriani N, Fields BS, Dillon MT, Erdman DD, Whitney CG, Moore MR. Community outbreak of *Mycoplasma pneumoniae* infection: school-based cluster of neurologic disease associated with household transmission of respiratory illness. *J Infect Dis*. 2008 Nov 1;198(9):1365-74.
35. Stevenson DG, Gifford DR. Is nursing home regulation a barrier to resident-centered care? *J Am Geriatr Soc*. 2009 Jan;57(1):183-5.

36. Zullo AR, Dore DD, Daiello L, Baier RR, Gutman R, Gifford DR, Robert J. Smith RJ. National Trends in Treatment Initiation for Nursing Home Residents with Diabetes Mellitus, 2008-2010. Journal of the American Medical Directors Association in press 2016.

OTHER PEER REVIEWED PUBLICATIONS

Editorials

1. Gifford DR, Cummings JL. Evaluating Screening Tests for Dementia: The Methodologic Standards Used to Evaluate Their Performance. *Neurology* 1999; 52:224-227
2. Wachtel TJ, Gifford, DR. Eligibility for Home Care Certification: The Doctor's Job? *J Gen Intern Med* 1998; 13:705-709
3. Gifford D, Cheek M. Medicaid Pay for Performance in Long-Term Care: How to Make It Successful. Public Administration Review. (pages s163-164) Aug 2013. DOI: 10.1111/puar.12124

Invited Articles

1. Gifford DR, Vickrey BG, Mittman B. Diagnostic Reasoning in neurology. *Neurologic clinics*. 1996; 14(1): 223-38.
2. Klibanski A, Adams-Campbell L, Bassford T, Blair S, Boden S, Dickersin K, Gifford DR, Glasse L, Goldring SR, Hruska K, Johnson SR, McCauley LK, Russel WE NIH Consensus Development Panel on Osteoporosis Prevention, Diagnosis, and Therapy. Osteoporosis Prevention, Diagnosis, and Therapy. Consensus Development Panel. *JAMA* 2001; 285:785-795
3. Gifford DR, Lapane KL. Using administrative databases to evaluate the use of cholinesterase inhibitors in nursing homes. *Research and Practice in Alzheimer's Disease and Other Dementias*, 2000, Vol. 3, 233-39
4. Sehl M, Gifford DR. Tacrine use in practice: Why effectiveness studies of cholinesterase inhibitors should follow efficacy trials. *Research and Practice in Alzheimer's Disease* 2002, Vol. 6, 316-322
5. Gifford DR. Too Much Of A Good Thing Can Harm You. *Health Affairs*, August 2010; 29(8): 1554-1555

BOOKS & BOOK CHAPTERS

1. Kosik KS, Gifford DR, Greenberg SM, Morris JC, Sabry JH, Vickrey BG. Dementia Care, Part A, Continuum - Lifelong learning in neurology. A Program of the American Academy of Neurology. Advanstar Communications, Cleveland, OH, Volume 2, Number 3, July 1996
2. Gifford DR, Vickrey BG., Mittman B. Decision Making and Diagnostic Reasoning in Neurology. In: Diagnostic Testing in Neurology. Evan RW, Ed. WB Saunders Company, NY, 1999, p. 465

3. Gifford DR. Dementia. In: Practical Guide to the Care of the Ambulatory Patient, 2nd Edition. Wachtel TJ, Stein MD, (Eds). Mosby, Inc., St. Louis, MO.
4. Gifford DR. Pressure Ulcers. In: Practical Guide to the Care of the Ambulatory Patient, 2nd Edition. Wachtel TJ, Stein MD, (Eds). Mosby, Inc., St. Louis, MO.
5. Gifford DR. Decubitus Ulcer. In: Clinical Advisor instant Diagnosis and Treatment, Ferri F (Ed), Mosby Inc, St. Louis MO 2000, p.170
6. Gifford DR. Decubitus Ulcer In: Clinical Advisor Instant Diagnosis and Treatment, Ferri F (Ed), Mosby Inc, St. Louis MO 2001, p. 201
7. Gifford DR. Decubitus Ulcer In: Clinical Advisor instant Diagnosis and Treatment, Ferri F (Ed), Mosby Inc, St. Louis MO 2002, p. 208
8. Gifford DR. Evaluating the performance of measures to assess dementia. In Mario Maj and Norman Sartorius (Eds), Evidence and Experience in Psychiatry. John Wiley and Sons Ltd., Chichester. In press
9. Gifford, DR. Decubitus Ulcer (Pressure Ulcer). In: Clinical Advisor Instant Diagnosis and Treatment, Ferri F (Ed), Mosby Inc, St. Louis MO 2003.
10. Gifford, DR. Decubitus Ulcer (Pressure Ulcer). In: Clinical Advisor Instant Diagnosis and Treatment, Ferri F (Ed), Mosby Inc, St. Louis MO 2004, p.255.
11. Gifford DR. Decubitus Ulcers In: Clinical Advisor Instant Diagnosis and Treatment, Ferri F (Ed), Mosby Inc, St. Louis MO 2005 p. 234.

OTHER NON-PEER-REVIEWED PUBLICATIONS

Summary Reports, Manuals, Etc.

1. Gifford DR. Overview of Prevention and Treatment of Pressure Ulcers in Guidebook for Improving the Prevention and Treatment of Pressure Ulcers in Longer Term Care Facilities. New Jersey Peer Review Organization, 1998
2. Babineau SM, Gifford DR. Toolkit for Improving Flu and Pneumococcal Vaccination Rates in Long Term Care Settings. Prepared for Rhode Island Nursing homes. Rhode Island Quality Partners, Inc. October 1999
3. Gifford, DR, Krumholz H, Ordin, D, Delaney R, Hayes R. Summary of Existing Outpatient Quality Indicators For Heart Failure. Prepared for HCFA Peer Review Organization Project: Heart Failure PRO Intervention Enhancement (PIE) Project. December 1999
4. Kissam S, Patry G, Gifford DR. Recommendations for Admission and Continued Stay Criteria for Assisted Living Facilities in Rhode Island. Prepared for Rhode Island Health Care Association. October 2001

5. Patry G, Gifford DR. Nursing Home Quality Reporting Environmental Scan. Prepared for the Rhode Island Department of Health. October 2001
6. Mottshaw P, Patry G, Gifford DR. Nursing Home Resident Satisfaction: Overview of Public Reporting. Prepared for the Rhode Island Department of Health. May 2003
7. Quality Improvement Organization (QIO) Special Study. Achieving Nursing Home Targets (ANHT) for Pressure Ulcer and Restraint Rates I Nursing Homes. Final Report prepared for Centers for Medicare and Medicaid Services.
8. Gifford DR, McLaughlin M, Patry G. Applying Quality Principles in SNFs. *Provider*, November, 2004; 47-48.
9. Baier RR, Patry G, Gifford DR. The Business Case for Quality. *Provider*, December, 2004; 41-42.
10. Kissam S, Hayward J, Gifford D. Report on the Financial Health of Community Hospitals in Rhode Island July 2007.
11. Cryan B, Gifford D. RI Uncompensated Hospital Care (2007, Feb 2009
<http://www.health.ri.gov/publications/financialreports/UncompensatedHospitalCare.pdf>
12. Cryan B, Gifford D. The Health of Rhode Island's Hospitals (2009) A Financial Analysis.
<http://www.health.ri.gov/publications/reports/HealthOfHospitals.pdf>
13. Kissam S, Waters W, Gifford D, Wetle T. Coordinated Health Planning in Rhode Island. A report submitted to: The Rhode Island General Assembly joint legislative committee on health care oversight, House committee on finance, and Senate committee on finance. 2007.
<http://www.health.ri.gov/publications/generalassemblyreports/CoordinatedHealthPlanningInRhodeIsland.pdf>

Journal Articles

1. Wong F, Gifford DR, Dawson D, Forrest J. Ionic basis of short circuit current in flat sheets of the rectal gland of *Squalus acanthias*: Bidirectional 36Cl and 22Na fluxes and response to barium; Mt. Dessert Is. Biological Lab. Bull. 22:8-13, 1982
2. Kelley G, Gifford DR, Forrest J. Stimulation and inhibition of adenylate cyclase in the rectal gland of *Squalus acanthias*; Mt. Dessert Is. Biological Lab. Bull. 23:86-88, 1983
3. Kelley G, Gifford DR, Oswald H, Forrest J. ATP indirectly stimulates chloride secretion by hydrolysis to adenosine in the rectal gland of *Squalus acanthias*; Mt. Dessert Is. Biological Lab. Bull. 23:84-86, 1983
4. Kelley G, Gifford DR, Forrest J. Stimulation and inhibition of membrane adenylate cyclase by adenosine analogs in the salt gland of *Squalus acanthias*; Mt. Dessert Is. Biological Lab. Bull. 23:102-104, 1984
5. Gifford DR. The Doctor is In: Tips for beating the summer heat. Senior Lifestyles, publication of the VNA of RI, June, 1998, Number 24

6. Gifford DR The Doctor is In: Depression. Senior Lifestyles, publication of the VNA of RI, August, 1998
7. Gifford DR The Doctor is In: Choosing a Nursing Home. Senior Lifestyles, publication of the VNA of RI, January, 1999, Number 31
8. Gifford DR. Prevention and Treatment of Pressure Ulcers in Rhode Island Nursing Homes. Rhode Island Medical Journal. 1999; 82:446-47
9. Gifford DR, Harrison K. "Take Care RI" Coalition. Rhode Island Medical Journal. 2000; 83(3): 89-90
10. Gifford DR, Silverman LR. Treatment of Atrial Fibrillation with Warfarin in Rhode Island. Rhode Island Medical Journal. 2000; 83(5): 156-57
11. Gifford DR, Maxim R. How does Rhode Island rank nationally on quality indicators? Rhode Island Medical Journal. 2000; 83(7): 225-26
12. Gifford D. Stroke update. Med Health R I. 2001 Nov; 84(11): 372-3.
13. Gifford DR, Deschenes M. An Overview of HCFA's Acute Myocardial Infarction National Project. Rhode Island Medical Journal. 2001; 84(1): 22-23
14. Gifford D, Patry G, Silverman LS. Public Reporting of Nursing Home Quality Indicators. Medicine and Health / Rhode Island 2002 June; 85(6): 188-189
15. Gifford DR, McLaughlin M, Patry G. Applying quality principles in SNFs. Provider. 2004 Nov;30(11):47-8.
16. Baier RR, Patry G, Gifford DR. The business case for quality. Provider. 2004 Dec;30(12):41-2.
17. Baier RR, Kissam S, Gifford DR. Data's role in quality improvement. Provider. 2005 Jan;31(1):43-5.
18. Baier RR, Gifford DR, Mor V. Reporting nursing home quality in Rhode Island. Med Health R I. 2005 Jun;88(6):186-7, 191.
19. Gifford D, Bratzler D, Mota T. Overcoming immunization barriers. Provider. 2005 Nov;31(11):43-4.
20. Buechner JS, Baier RR, Gifford DR. The Rhode Island survey of physician EMR adoption. *Med Health R I*. 2008 Feb;91(2):64
21. Baier R, Buechner J, Gifford D, Harris Y, Gardner R. The adoption and use of health information technology (HIT) by Rhode Island physicians, 2009. Med Health R I. 2010 Mar;93(3):89-90.

22. Stevenson DG, Gifford DR. The Impact of a Regulatory Intervention on Resident-Centered Nursing Home Care: Rhode Island's Individualized Care Pilot. Commonwealth fund issue brief Volume 106 December 21, 2010.
<http://www.commonwealthfund.org/Content/Publications/Issue-Briefs/2010/Dec/Regulatory-Intervention-and-Nursing-Home-Care.aspx>

Letters to Editors

1. Gifford DR, Wachtel TJ. "Nursing Homes Generally Work." Letters to the Editor. Providence Journal Bulletin, Providence, RI. July 3rd, 1996, p. B7
2. Gifford DR. Correspondence: Assessment of CSF Levels of Tau Protein in Mildly Demented Patients with Alzheimer's Disease. *Neurology* 1997; 49:1753
3. Gifford DR. "What nursing homes need are more CNAs." Providence Journal Bulletin, Providence, RI. October 22, 2000.
4. Gifford DR, Angelleli JA. Pain management in nursing homes. *J Am Geriatr Soc* 2001; 49(3): 340-1
5. Gifford DR, Crausman RS, McIntyre BW. Problem doctors: is there a system-level solution? *Ann Intern Med.* 2006 Jun 6;144(11):862-3.

ABSTRACTS (Published)

1. Kelley G, Gifford DR, Wong F, Forrest J. Hormonal regulation of membrane-bound adenylate cyclase in the rectal gland of *Squalus acanthias*; *Kid. Int.* 27:312a, 1985
2. Kelley G, Gifford DR, Forrest F. Identification of adenosine receptor subtypes in the shark rectal gland of *Squalus acanthias*; *Clin. Res.* 33:587A, 1985
3. Iskandar S, Gifford DR, Emmancipator S. Palliative effect of catalase on murine immune complex induced necrotizing glomerulonephritis; *Lab Invest.* 56:33a 1987
4. Gifford DR, Vickrey BG, Mittman BS, Merz JF, Fink A, Leake B, Munsat TL. How Physician Uncertainty Influences Clinical Decision-Making: A Study of the Evaluation and Management of Early Parkinson's Disease. *JGIM* 1995; 10(Suppl): 66
5. Gifford DR, Vickrey BG, Mittman BS, Munsat TL. Neurologists vary in the diagnostic tests they order to evaluate dementia. *JAGS* 1995; 43(Suppl): SA34
6. Gifford DR, Vickrey BG. Neurologists vary in their test ordering and treatment decisions for a single, unprovoked seizure. *Epilepsia* 1995; 36(Suppl4): 95
7. Vickrey BG, Gifford DR, Martin P, Smith D, Deirahim S, Chadwick DW. Variation in treatment decisions of UK and US neurologists. *Neurology* 1997; 48:A347-A348

8. Partridge RA, Shapiro MJ, Micalone M, Jenouri I, Woodlard RH, Gifford DR. Rapid neuropsychological assessment of injured geriatric emergency department patients: a computerized tool for the bedside. *Acad Emerg Med* 1997; 4:505
9. Wachtel TJ, Raja S, Gifford, DR, Stein MD. Quality of the Discharge Summary at a Large Teaching Hospital. *J Gen Intern Med* 1997; 12(S1): 81
10. Kuo D, Gifford DR, Stein MD. Curbside Consultations: Differences Between Primary Care Physicians and Subspecialists. *J Gen Intern Med* 1998; 13(suppl): 49
11. Gifford DR, Holloway RG, Vickrey BG. Do Clinical Practice Guidelines Stand Up to Scrutiny? An Analysis of the Evidence Regarding Neuroimaging in Dementia. *J Gen Intern Med* 1998; 13(suppl): 56
12. Gifford DR. Assessing patient outcomes of medications used for patients with dementia in long-term care facilities. *The Gerontologist* 1998; 28:94
13. Gifford DR, Lapane KL, Gambassi G, Mor V. Tacrine prescribing in the nursing home setting: implications for the future use of cholinesterase inhibitors. *The Gerontologist* 1998; 28:339
14. Holloway RG, Gifford DR, Vickrey BG. Outpatient dementia care and the practicing neurologist: Practice patterns in Rochester, New York 1996-1997. *Neurology* 1992; 52(suppl2): A141
15. Vickrey BG, Gifford DR, Holloway RG, Albright C, Meyerson R, Frankel M. A randomized trial of an education strategy to implement practice recommendations for dementia care. *Ann Neurol* 1998; 44:510
16. Gifford DR, Gonzales S. Who receives estrogen in nursing homes? *JAGS Suppl*
17. Birbeck GL, Gifford DR, Song J, Belin TR, Mittman BS, Vickrey BG. Non-clinical factors and clinical decision-making among US neurologists. *Neurology* 2000; 54 (Suppl 3): A452
18. Wright W., Patry G., Mattke S., Gifford DR. Public reporting of nursing home quality of care. *JAGS Suppl* 2002.

ABSTRACT PRESENTATIONS

1. Iskandar S, Gifford DR, Emmancipator S. Murine model of chronic immune complex-mediated sclerosing glomerulonephritis. Presented at 71st Annual meeting, FASEB, Washington D.C, April 1987
2. Gifford DR, Skootsky S, Oye RK. Resident administered medical managed care program. Presented at Southern California Society of General Internal Medicine (SGIM) regional meeting, Beverly Hills CA, December 1992
3. Gifford DR, Vickrey BG, Mittman BS, Merz JF, Fink A, Leake B, Munsat TL. Physician Uncertainty Influences Clinical Decision Making. Presented at The Robert Wood Johnson Clinical Scholars Program National Meeting, Fort Lauderdale Florida, November 12, 1994

4. Gifford DR, Vickrey BG, Mittman, BS, Merz JF, Fink A, Leake B, Munsat TL. How Physician Uncertainty Influences Clinical Decision-Making: A Study of the Evaluation and Management of Early Parkinson's Disease. Presented at the Society of General Internal Medicine's 18th Annual National Meeting, San Diego, CA, May 6, 1995
5. Gifford DR, Vickrey BG, Mittman BS, Munsat TL. Neurologists vary in the diagnostic tests they order to evaluate dementia. Presented at Annual meetings of the American Geriatrics Society and American Federation for Aging Research, Washington D.C, May 19, 1995
6. Gifford DR, Mittman BS, Fink A, Lanto AB, Lee ML, Vickrey, BG. Can Specialty Society Developed Continuing Medical Education Change Physicians' Clinical Decision Making? Results of a Randomized Trial." Presented at The Robert Wood Johnson Clinical Scholars Program National Meeting, Fort Lauderdale, FL, November 11, 1995
7. Gifford DR, Mittman BS, Fink A, Lanto AB, Lee ML, Vickrey. Can Specialty Society Developed Continuing Medical Education Change Physicians' Clinical Decision Making? Results of a Randomized Trial." Presented at VA HSRD meeting in Washington, DC, February, 1996
8. Gifford DR, Gonzozales SA. "Who Receives Estrogen in Nursing Homes?" Presented at AGS/AFAR Annual Scientific Meeting, Philadelphia, PA, May 21, 1999
9. Bird CE, Intrator O, Teno J, and Gifford D. Gender Differences in Nursing Home Hospitalizations. Presented at Annual Meeting Gerontological Society America. San Francisco, CA, November 1999
10. Gifford DR, Lyder C, Funston DL, Archibald N, Brodowski A. Nursing Home Staff Knowledge about Pressure Ulcer Prevention and Treatment. Presented at Annual Meeting Gerontological Society America, San Francisco, CA, November 1999
11. Gifford DR, Holloway RG, Frankel MR, Albright C, Meyerson R, Griggs R, Vickrey BG. Improving adherence to dementia guidelines through education and opinion leaders: a randomized controlled trial. Presented at The Robert Wood Johnson Clinical Scholars Program National Meeting, Fort Lauderdale, FL, November 12, 1999
12. Gifford DR, Funston D, Schall M, Kosherzenko P, Ordin D, for the NorthEast Pressure Ulcer Consortium. Lessons learned during the Northeast Consortium Pressure Ulcer Project: Implications for 6 SOW alternative setting projects in nursing homes. Presented at the American Health Quality Association's Annual Meeting, Tampa, FL, February 11, 2000
13. Rudolph JL, Gifford DR, Chiang C. Using DSM IV Criterion to create Minimum Data Set (MDS) criteria for Dementia and Alzheimer's Disease. Presented at The Gerontological Society of America Annual Meeting November 2001
14. Wright W., Patry G., Mattke S., Gifford DR. Public reporting of nursing home quality of care at Presidential Poster Session during American Geriatrics Society Annual Meeting May 2002.

15. Gifford DR, Teno, JM Patry G, Banks S, DeSilva D. Improving pain management in nursing homes. at the annual meeting for the American Geriatrics Society May 2002
16. Gifford DR, Teno JM Patry G, Banks S, DeSilva D. Effective Pain Assessment and Management in Nursing Facilities at Partnerships for Success: The Federal Initiative on Quality Improvement & Public Reporting in Nursing Facilities. July 24 - 25, 2002
17. Gifford DR. Improving Pain Management in Nursing Homes: Results of AMDA - Carelink Initiative in Nursing Homes during Quality Improvement Studies: A One-Year Retrospective. American Medical Directors Association Annual Meeting March 2003
18. Baier RR, Mor V, Gifford DR. Statistical limitations to creating a nursing home composite measure. International Conference for Health Policy Research (ICHPR). October 17-19, 2003.
19. Impact of 'Sitter' Reduction Policies on Restraint use and the Effect of a Targeted Multicomponent Intervention. Authors - McNicoll L, Baumhover L, Gifford D, Inouye SK. Accepted for Paper presentation, GSA Conference Nov 2004.

SCHOLARLY WORKS PRESENTED IN OTHER MEDIA

Non-peer reviewed

1. Gifford DR, Patry G, Kissam S, Miranda M. An Overview of Challenges to Quality Improvement in Nursing Homes.
www.riqualitypartners.org/qios/supporting_materials/index.php
2. Gifford DR, Patry G, Babineau S, Leary T. Immunizations of Nursing Home Residents on www.medqic.org/content/nationalpriorities/nursinghome/nhTopics.jsp?topicID=413&nhID=1028723.

INVITED PRESENTATIONS (Local and Regional)

1. "Communicating Patient Findings and Lab Results to Physicians". For nurses at Steere House Nursing and Rehabilitation Center, Providence, RI, September 6, 1996
2. "Dementia Care". Three-hour seminar for neurologists at Cornell and Mt. Sinai Medical Centers, New York, NY, September 9, 1996
3. "Dementia Care". Three-hour seminar for neurologists at Long Island Jewish Hospital and North Shore Hospital, Garden City, NY, September 10, 1996
4. "Dementia Care." Three hour seminar for neurologists for the greater Rochester, NY area, September 16, 1996
5. "Utility of ApoE Test in Patients with Dementia" Rhode Island Hospital Grand Rounds. November 5, 1996

6. "Diagnostic Evaluation of Patients with Dementia" at Alzheimer's Association, Dementia Care Seminar for the Healthcare Professionals, Providence, RI, November 7, 1996
7. "Comprehensive Geriatric Assessment for the Primary Care Physician". Primary Care Conference, Allen Berry Health Center, Providence, RI, February 4, 1997
8. "Distinguishing Delirium, Depression, and Dementia in Cognitively Impaired Patients" Rhode Island Hospital Grand Rounds. February 4, 1997.
9. Moderator: "Treatments for Dementia: A Chance to Ask the Experts" (A Panel Discussion). Alzheimer's Association, Rhode Island Chapter Fifth Annual Caregiver Conference, Warwick RI. April 24, 1997
10. Panelist: "Living with the Challenges of Alzheimer's Disease" (A Panel Discussion). Alzheimer's Association, Rhode Island Chapter, Sixth Annual Caregiver Conference, Cranston, RI, April 28, 1998
11. Geriatric Update - "Subacute Care: What Is It and Who Is It For?" Rhode Island Hospital Grand Rounds. June 23, 1998
12. "Urinary Incontinence." Guest Speaker: Upjohn Pharmaceuticals. Florentine Grill, Providence, RI. June 24, 1998
13. "Overview of Guidelines for the Prevention and Treatment of Pressure Ulcers." Presented to RI Nursing Homes, Warwick, RI. October 1, 1998
14. "Overview of Guidelines for the Prevention and Treatment of Pressure Ulcers." Presented to New Jersey Nursing Homes, Metro Park, NJ. October 2, 1998
15. "Overview of AHCP Pressure Ulcer Guidelines." Bolton Manor Panel Discussion, Marlborough, MA, October 21, 1998
16. "Role of Senior leadership in CQI." Rhode Island Health Care Association. Warwick, RI, 1998
17. "Teamwork in tough times: strategies and resources for problem-solving" at Interdisciplinary Team Training Institute in Geriatrics and Primary Care, Newport, RI, April 18, 1999
18. "The Role of Primary Care in the Treatment of Dementia". Afternoon Session-Coping with Dementia and Maintaining Independence. May 12, 1999, Butler Hospital, Providence, RI
19. "Update in Geriatrics: Delirium, Dementia, Depression". Roger Williams Medical Center Grand Rounds, May 18, 1999
20. "Results of the Northeast Pressure Ulcer project: Implications for Nursing Home Administrators. Presented to the RI College of Health Care Administrators. Providence RI, February 23, 2000

21. "Role of Primary Care Physician in the Treatment of Dementia." at Coping with Dementia and Maintaining Independence. Butler Hospital, Providence, RI, April 5, 2000
22. "Implementing CHF quality improvement program in the hospital setting. The experience of Rhode Island Hospital. Presented at Improving the quality of hospital care: From national goals to practical insights, Meridan CT, April 27, 2000,
23. "Taking the Pressure Off: Using CQI to Reduce Pressure Ulcers" presented at the 8 Annual AFMC Quality Conference, Little Rock, Arkansas, April 24, 2001
24. "Strategies to Increase Flu and Pneumonia Vaccination Rates in Long Term Care" presented at the 6th Annual Adult Immunization Conference in Marlborough, MA, April 25th 2001.
25. "Future Directions for Long-Term Care" (Public Policy Forum - Panelist). Long Term Care Coordinating Council meeting, Warwick, RI, December 13, 2001
26. "Quality Improvement in the LTC Setting: Clinical Measures and Beyond." Rhode Island Chapter, American College of Health Care Administrators. Warwick, RI, April 6, 2004.
27. "Access to Mental Health Services." (Panelist). Rhode Island Public Health Association Meeting, Warwick, RI, March 7, 2005.
28. "The Role of Hospice in the Nursing Home." Facilitator: Case Study Section. Task Force to Improve End of Life Care, Community College of Rhode Island, Providence, RI, April 13, 2005.
29. "Minority Health Disparities." Keynote Speaker (with Ana Novais). Rhode Island Hospital, April 26, 2005.
30. "Putting the Public Back in Health: Views from the Top." Panel Discussion. Health Coverage Fellowship, Jamaica Plain, MA, May 1, 2005.
31. "Governor's Health Policy Agenda." Co-Presenter (with Christopher Koller). RI Business Group on Health, Providence, RI, September 13, 2005.
32. "The State of the Long Term Care Continuum in Rhode Island." Panel Discussion. RI Association of Facilities and Services for the Aging, Newport, RI, September 16, 2005.
33. School Obesity: A Public Health Crisis in RI. September 27, 2005
34. "Pressure Ulcers." Presentation to Medical Staff, Eleanor Slater Hospital, September 28, 2005.
35. "Our State's Commitment to School Wellness." Presentation at RI Healthy Schools Coalition Breakfast, September 29, 2005.
36. "Administering HEALTH's Questionnaires to Students in Providence Schools." The Youth Risk Behavior Survey (YRBS) and the Youth Tobacco Survey (YTS)/ Providence School Board April 2005.

37. "Role of Public Officials: Experience of State Public Health Officials" to Northeast Regional Public Health Leadership Institute. Alton Jones, URI campus RI. October 18, 2005.
38. "Mycoplasma Encephalitis: How do you communicate with the public and medical community during a disease outbreak?" Rhode Island Hospital Grand Rounds. June 7th, 2007.
39. 'Public Private Partnership to Preventing Infections in Rhode Island: The Case of Influenza Vaccinations Rhode Island Hospital Grand Rounds September 19, 2007
40. Practical Discussion of the Realities of Leadership?" presented to Northeast Public Health Leadership Institute. Alton Jones RI October 15, 2007
41. "Reimbursement methodology strategy for primary care and hospital services in Rhode Island" presented to RI Office of Health Insurance Advisory Committee December 18, 2007.
42. "Review of Protocols to Prevent Wrong Site, Wrong Procedure, Wrong Person Surgery" to Rhode Island Hospital CEOs and CMOs February 22, 2008.
43. "Leadership in Lean Times" presented to Northeast Public Health Leadership Institute. Alton Jones RI October 22, 2008
44. "Policy, Regulation & Advocacy: Case Studies." At New England Public Health Leadership Institute conference November 18, 2008.
45. "New England Preventive Responses to the Chronic Disease Challenges" presented at NECON Regional Conference. Marlborough, MA December 16, 2008
46. "Future of Health Care" presented at Silver Linings Conference. RI Convention Center Feb 26, 2009.
47. "H1N1 Update & State Plan" to School Nurse Teachers Association Aug 2009
48. "H1N1 Update & State Plan" to School Demonstrators Aug 2009
49. "H1N1 Response in Higher Education Settings" presented to University Presidents and staff, August 13, 2009
50. "Policy & Advocacy: A Framework to Help Leaders be More Effective presented to New England Public Health Leadership Institute. Alton Jones RI September 25, 2009
51. Leadership in Lean Times" presented to Northeast Public Health Leadership Institute. Alton Jones RI October 20, 2009
52. "H1N1 response and update" presented at the Patient Safety and Human Resource Summit meeting of the Healthcare Human Resource Administration of RI November 19, 2009.

53. "Future Challenges Facing Rhode Island's Public Health" at the RI Public Health Associations to the Board of Directors and Program & Advocacy Committees, State House Rotunda, February 2, 2010.
54. "Public health Care Disparities in Rhode Island" to BCBS of RI annual conference. Warwick RI September 20, 2010
55. "Long Term Care in RI: Emerging Issues" presented at RI Association of Facilities and Services for the Aging (RIAFSA) 2010 Long term Care Policy Conference. Sept 23, 2010
56. "Role of Emergency Medicine in Public Health." Department of Emergency Medicine Grand Rounds at Brown University September, 22, 2010
57. "Improving Stroke Systems of Care" at The NorthEast Cerebrovascular Consortium (NECC) 5th Annual Summit - Stroke Systems Boot Camp: How to jump start progress, sustain momentum and connect components of your stroke system of care. Boston, MA. October 28, 2010.
58. "Transparency in Hospital Healthcare Delivery and Financing" before the RI Special Senate Commission to Study Cost Containment, Efficiency, and Transparency in the Delivery of Quality Patient Care and Access by Hospitals

INVITED PRESENTATIONS (National)

1. "Results from CONTINUUM Evaluation Projects: Subscriber and Non-Subscriber Surveys." Presented to the American Academy of Neurology CONTINUUM Editorial Board, Boston, MA, November 13, 1994
2. "A Review of Quality Indicators for Pressure Ulcers" and "Evaluation of Your Program". Surveyor's Top Reported Deficiency in Maryland: The Pressure Ulcer. A joint workshop sponsored by: Licensing and Certification Administration, The Beacon Institute and HFAM, Pikesville, MD, June 25, 1999
3. "Quality Indicators for Pressure Ulcers." At Pressure Ulcers. A joint workshop sponsored by The Beacon Institute and Health Facilities Association of Maryland Towsand MD, December 6, 1999
4. "Assisting PRO Program with SNF Quality Improvement Projects." Presented at HCFA's Conference on SNF Quality Improvement Projects, Baltimore, MD, April 12, 2000
5. "Implementing CQI teams to improve pressure ulcer care: Northeast Pressure Ulcer Project." Presented at the National Case-Mix Reimbursement Quality Assurance Conference, Madison, WI, May 22, 2000
6. "Implementing CQI Initiatives in Nursing Homes: What's Important & What's Not?" Presented at the National Case-Mix Reimbursement Quality Assurance Conference, Madison, WI, May 22, 2000

7. "Implementing QI Programs in Nursing Homes: What's Important & What's Not?" Presented at the 2nd Annual National Meeting, HCFA and CDCP, Standing Orders Project, Washington, DC, January 25, 2001
8. "Access to SNF Post-Acute Care in Ohio: Year One of SNF PPS." Presented at the Academy for Health Services Research Annual Meeting, Atlanta, GA, June 10, 2001
9. "Public Reporting: The New Challenge." Presented at the American Health Quality Association Annual Meeting, San Diego, CA, September 7, 2001
10. "Take the Pressure Off: Using CQI to Reduce Pressure Ulcers in LTC." presented at the Annual Arkansas Foundation for Medical Care Quality Conference Little Rock AR, April 24, 2001.
11. "Policy Issues Related to Public Reporting: Lessons from Six State CMS Nursing Home Quality Initiative Pilot." Presented at annual National Academy for State Health Policy meeting Philadelphia PA Aug 2002.
12. "CMS Nursing Home Public Reporting Quality Initiative: Role of the QIOs in assisting nursing homes with quality improvement." American Health Care Association (AHCA) Board of Directors Annual Meetings, March 16, 2002
13. "CMS Nursing Home Public Reporting Quality Initiative: Role of the QIOs in improving quality." presented at the Annual meeting for the American Geriatrics Society, Baltimore MD May 2002.
14. "Innovative Nursing Home Models of Delivering Care: Implications for Quality Improvement Organizations." American Healthcare Quality Association Tri-Regional Conference, St. Petersburg, FL, June 12-14, 2002
15. "Effective Pain Assessment and Management in Nursing Facilities." American Healthcare Quality Association Tri-Regional Conference, St. Petersburg, FL, June 12-14, 2002
16. "Improving Nursing Home Quality. Partnerships for Success: The Federal Initiative on Quality Improvement and Public Reporting in Nursing Facilities." Baltimore, MD, July 24-26, 2002
17. "Challenges to Quality Improvement in the Nursing Home setting." Presented at the Qualnet conference sponsored by Center for Medicare & Medicaid Services (CMS) Hunt Valley, MD, September 9-13, 2002
18. "Interpreting MDS base Quality Measures" presented at AAHSA workgroup on Nursing Home Liability Insurance. Washington, DC. September 2002.
19. "Quality Management: Turning Quality Indicators into Innovations for Best Practice." Plenary Speaker at General Session for American Medical Directors Association Annual Meeting, Orlando FL, March 2003

20. "QIO Role in Assisting CMS with Nursing Home Quality Initiative: Results from Public Reporting of Quality Measures" American Medical Directors Association Annual Meeting, March 7, 2003
21. "The CMS Nursing Home Quality Initiative: Role of QIOs." Presented at the Association of Health Facility Survey Agencies (AHFSA) Annual Meeting, Williamsburg, VA, October 22, 2002
22. "The CMS Nursing Home Quality Initiative: Role of QIOs." Presented at the American Association of the Homes and Services for the Aging (AAHSA) Meeting, Baltimore, MD, October 29, 2002
23. "Improving Quality of Care in Nursing Homes" presented at the American Health Care Association (AHCA) annual meeting, New Orleans, LA, September 2002
24. "The National Quality Improvement Initiative." CMS Satellite Broadcast, September 20, 2002.
25. "Balancing Personal and Professional Demands: Lessons From Leaders in Academic Geriatrics." American Geriatric Society symposium, May 2003.
26. "Public Reporting: Consumer Choice vs. Quality Improvement." The National Quality Forum. September, 2003.
27. "National Experiences from the Nursing Home Quality Initiative (NHQI)." Presented at Association of American Homes and Services for the Aging (AAHSA), Annual Meeting and Exposition. October, 2003.
28. "Pragmatic Innovations in Long-Term Care: Research Supporting Practice." Presented at Areas for Practice-Research Interface – Quality Improvement Organizations. Baltimore, MD, April, 2005.
29. "Managing Health Information: How IT Can Improve the Quality – and Lower the Costs – of Health Care." Plenary Session. Governing Managing Technology 2005 Conference. June, 2005.
30. "Statewide Health Information Exchange: Rhode Island's Experience." Governing's Managing Technology Chicago June, 2, 2005.
31. "Overview of the issues and current research: Quality Improvement Organizations" at the Pragmatic Innovations in Long-Term Care: Research Supporting Practice, Baltimore, MD April 5, 2005
32. "Long Term Care Quality" to Genesis Health. May 17, 2006
33. "Practice Makes Perfect – Creating Centers of Excellence in Rhode Island's Hospitals" presented at Public Health Leadership Institute, University of North Carolina November 4, 2006.
34. "Osteoporosis: A Disease in Need of Policy & Advocacy" presented to RI National Osteoporosis Foundation November 2007.

35. “Transforming State Public Health through Services, People, and Systems” presented at APHA annual meeting, November 5, 2007
36. “Understanding State Public Health Services.” Presented at APHA annual meeting. November 6, 2006. Boston MA.
37. “Understanding State Public Health Services.’ Presented at APHA annual meeting. November 5, 2007. Washington DC.
38. “Next Steps in Moving Care Coordination Forward” at NQF Implementation Conference on Care Coordination. Atlanta Georgia. March 28, 2008.
39. “Enhancing Consumer Access to Information” State Learning Forum: Policy Forum for State Officials to Discuss Using Health Information Technology to Transform Health Care Sept 26, 2008
40. “Protecting Consumer’s Health Information: Rhode Island’s experience with confidentiality legislation for RHIOs.” presented at National Governor’s Association conference November 12, 2008.
41. “Using Nursing Home Survey Process to Promote Culture Change in Nursing Homes” at The Colorado Accord, Colorado Culture Change Coalition, Denver CO Dec 4, 2008.
42. “State Partnerships to Improve Quality: Understanding Critical Success Factors.” NASPH annual meeting Sustaining and advancing partnerships: barriers and facilitating factors, Boston MA. February 13, 2009
43. “Challenges Facing Public Health in US States” to Taiwan Department of Health Delegation at the Policy and Organizational Management Program, Duke University , September 2009
44. “Lessons Learned from H1N1 vaccine campaign” presented at Robert Wood Johnson Clinical Scholars Program annual meeting in La Jolla CA Nov 5th 2009
45. “State of the States & HIT” at Governor Patrick Conference on HIT. Cambridge MA April 29, 2010.
46. “Budget reductions and Health Reform” presented to Senior Health Leadership Institute at Harvard Kennedy School of Government July 22, 2010.
47. “How do governmental public health agencies use meaningful use like criteria or measures to achieve population health?” Presented to HIT Policy Committee, Meaningful Use Workgroup, Public Hearing on Population Health July 29, 2010
48. “Pain Management in Nursing Homes: more than just prescribing narcotics” via national webinar to HCR ManorCare - Rehab Services November 9, 2010
49. “Lessons Learned Managing Public Health Agency in lean times” to Taiwan Department of Health Delegation to the Policy and Organizational Management Program, Duke University , September, 20, 2010

50. “Rhode Island’s Experience Addressing Hospital Acquired Healthcare Infections” at the CDC Orientation for new Health Officials. Atlanta GA Sept 30, 2010
51. “Opportunities for Public Health to Assure Quality in Healthcare” at ASTHO annual meeting. Colorado Springs October 21, 2010.

INVITED PRESENTATIONS (International)

- 1 “Partnership for Performance and Accountability in Health.” Taiwan Department of Health, Taipei, Taiwan. December, 10, 2008
- 2 “Long Term Care in the Unite States” – presented to the Taiwan Department of Health Ministry, Washington DC August 2013
- 3 “Long-Term Care: the People, Finance, & Care.” Presented at Taiwan International Health Conference, Taipei, Taiwan May 2015.

US CONGRESSIONAL TESTIMONY/BRIEFINGS

- 1 Emerging Biological Threats And Public Health Preparedness: Getting Beyond Getting Ready. Field Hearing Before The Subcommittee On Emerging Threats, Cybersecurity, And Science And Technology Of The Committee On Homeland Security House Of Representatives. July 22, 2008
- 2 Emerging issues related to implementation of Health Information Technology before the Senate Democratic Steering Committee meeting on Health Information Technology (HIT) on October 3, 2007.

INVITED PRESENTATIONS (To Medical Students / Residents / Fellows)

1. “Indications and Complications of Enteral and Parenteral Feedings.” Presented to UCLA Internal Medicine Residents, Core lecture series, May 1991
2. “Lyme Disease: is it a lemon?” Presented to UCLA Internal Medicine Residents, Core lecture series, December 1991
3. “How to conduct an effective literature search.” Presented to UCLA Internal Medicine Residents, Core lecture series, December 1994
4. “Decision analysis: an overview.” Presented to UCLA Primary Care Residents, Core lecture series, June 1995
5. “Geriatric Assessment.” Presented to the RI Hospital Primary Care Residents, June, 1996
6. “Evaluation and Management of Post-Operative Delirium.” Presented to OB GYN residents. Women and Infants Hospital, Providence, RI. September 25, 1998
7. “Evaluation and Management of Delirium”, presented to Internal Medicine residents of RI Hospital, Providence, RI. August 1998, August 1999

8. "Functional Assessment" presented to 2nd year medical students at Brown University, Providence, RI. September 1998, September 1999, September 2000, September 2001
9. "Taking the Pressure Off: Preventing and Treating Pressure Ulcers." Presented at Geriatric Seminar Series, Brown University, September 2002, 2003.
10. "Medical Decision-Making: An Overview." Presented at Geriatric Seminar Series, Brown University, September 2002, 2003.
11. "Research Study Designs: An Overview." Presented at Geriatric Seminar Series, Brown University, September 2002, 2003.
12. "Using Quality Improvement Principles to Improve Quality." Presented at Geriatric Seminar Series, Brown University, January 2005.
13. "How to evaluate the Utility of a Screening Test." Presented at Geriatric Seminar Series, Brown University, February 2005.
14. "Selecting your Tool to Audit Quality of Care." Presented at Geriatric Seminar Series, Brown University, March 2005.
15. "How to Write and Review a Manuscript." Presented at Geriatric Seminar Series, Brown University, March 2005.
16. "Changing MD Behavior." Presented at Geriatric Seminar Series, Brown University, April 2005.
17. "Pressure Ulcers." Presented at Geriatric Fundamental Seminar Series, Brown University, September 2005.
18. "Advanced Learning Research Study: ALRS Presented at Geriatric Fundamental Seminar Series, Brown University, January 2006.
19. "Advanced Learning research Study: ALRS Presented at Geriatric Fundamental Seminar Series, Brown University, March 2006.
20. "Policy, Advocacy and Media Communication: Lessons Learned from a State Health Director." University of Michigan School of Medicine Robert Wood Johnson Clinical Scholars program 11-10-2006
21. "Policy, Advocacy & Media Communication: Lessons Learned from a State Health Director" to Yale Robert Wood Johnson Clinical Scholars program Yale University School of Medicine Feb 15, 2007.
22. "Pressure Ulcers: Prevention & Treatment Strategies" Presented at Geriatric Fundamental Seminar Series, Brown University, August 30, 2007.
23. "Policy, Advocacy & Media Communication: Lessons Learned from a State Health Director" to Yale Robert Wood Johnson Clinical Scholars program Yale University School of Medicine June 4, 2009.

24. "Quality Improvement Strategies for Changing Provider Practice." Presented to Brown Family Practice Fellowship, Memorial Hospital November 27, 2009.
25. "Public Reporting: Accountability of Health Care Institutions" to Division of Geriatrics – Fundamentals Series, April 8, 2010.
26. "Advocating on the Merits: Necessary but not sufficient" presented to Brown Medical Students Patient Advocacy Coordinating Council (PACC) 2010 at Fall Retreat, Save The Bay Center, Sept 11, 2010
27. "Pragmatic implementation of Public Policy" as Leadership Forum speaker to The Commonwealth Fund Harvard University Fellowship in Minority Health Policy Harvard Medical School November 17, 2010.
28. "Pragmatic Implementation of Public Policy" to Yale Robert Wood Johnson Clinical Scholars program Yale University School of Medicine. Jan 20, 2011

GRANTS

1. Principal Investigator, "An Evaluation of the Role of Uncertainty & Non-Clinical Factors in Clinical Decision-Making", funded by UCLA Robert Wood Johnson Clinical Scholars Program (\$10,500) 1992-1995
2. Co-investigator, "Evaluation of AAN Continuing Medical Education Programs", funded by the American Academy of Neurology (\$38,000) 1993-1995
3. Principal Investigator, "Can specialty Society CME Change Physician Behavior", funded by VA/RAND/UCLA Center for the Study of Health Care Provider Behavior. (~ \$5,000) 1994-1995
4. Principal Investigator, "An evaluation of the relationship between physician uncertainty and variations in test ordering and treatment decisions made by neurologists for Parkinson's Disease." Funded by UCLA Multicampus Program in Geriatric Medicine and Gerontology Bettingen Endowment Fund (\$2,400) 1995
5. Co-investigator (50% time), "The Dissemination and Evaluation of Guidelines for Dementia" funded by New York State Department of Health (\$202,000) 1995-1997
6. SURDNA Fellowship. "The Association Between Pharmacologic Agents and Cognitive Decline in a Large Population of Nursing Home Residents". (\$15,000) 1997
7. Educational grant: "R.I. Geriatric Seminar Series", funded by Bristol-Myers-Squibb (\$17,000) to conduct a monthly seminar about geriatrics for RI physicians.1997-1998
8. Educational grant: "R.I. Geriatric Seminar Series", funded by Horschst, Marion, Rousell (\$6,000), Bayer (\$2,000), Pfizer (\$6,000) to conduct a monthly seminar about geriatrics for RI physicians.1998-1999

9. Principal investigator, "Assessing Patient Outcomes of Pharmacologic Interventions for Patients with Dementia in Long Term Care Facilities", Pfizer/AGS Postdoctoral Fellowship (\$80,000). 1998-1999
10. Co-investigator, "A Multi-Center Double-Blind Comparison of Efficacy and Safety of Seropuel, Haloperidol, and Placebo in the Treatment of Elderly Subjects Residing in Nursing Homes or Assisted Care Facilities and Presenting with Alzheimer's Dementia and Psychoses or Other Selected Psychoses", Zeneca Pharmaceuticals 5077iL/0039 (\$120,000). 1998-1999
11. Co-investigator. "Variation in Prescribing Medication Costs, Method of Collection and Impact on Case Mix SNF Facilities. Health Care Financing Association (HCFA) 5% effort. 1998-1999.
12. Co-investigator. "Development and Validation of Measures and Indicators of the Quality and Appropriateness of Services Rendered in Post-Acute and Long-Term Care Settings." Health Care Financing Association (HCFA) (\$699,304) 8% effort. 1998-2003
13. Educational grant: "R.I. Geriatric Seminar Series", funded by Purdue Pharmaceuticals (\$2,000), Pfizer (\$6,000), Jansenn Pharmaceuticals (\$4,500), Bristol Meyer Squib (\$2,700) to conduct a monthly seminar about geriatrics for RI physicians. 1999-2000.
14. Co-Investigator. "Facility Effects on Racial Differences in NH Quality. Dept of Health & Human Services 10% effort. (HS 10322) (PI- Mary Fennell) (\$171,556). 1999-2001.
15. Principal Investigator. "Maryland Nursing Home Performance Report and Development - Conceptual Design Team." Maryland Health Care Commission (\$104,000) 20% effort. 2000 - 2001
16. Project Director. "Assisting the PRO program to implement quality improvement projects in the long term care setting. 20% effort. HCFA (\$363,315). 2000-2002.
17. Principal Investigator. "The impact of the Prospective Payment System on Nursing Home Care." Robert Wood Johnson Health Care Financing & Organization Initiative. Robert Wood Johnson Foundation (\$391,020). 20% effort. 2000 - 2002
18. Co-investigator "Racial Disparities in Medication Use in US Nursing Homes." National Institute of Health (\$300,000) 10% effort. 2000-2003
19. Co-investigator "Resident Assessment of Pain Management." AHRQ (\$531,113) 5% effort. 2000-2004
20. Co-Principal Investigator. "Maryland Nursing Home Performance Report and Development - Phase II Implementation / Analysis." Maryland Health Care Commission (\$65,000) 10% effort. 2001-2002.
21. Co-Principal Investigator. "Facilities Associated with Improved Vaccination Rates: Results from the PRO Experience." Oklahoma Foundation for Medical Quality (\$100,000) 5% effort. 2001 - 2002

22. Project Director. "Assisting the PRO Program to implement QI Project in the long-term care setting - Phase II." Centers for Medicare and Medicaid Services (CMS) (\$347,000) 20% effort. 2001 - 2002
23. Co-Investigator. "Pharmacist Technology for Nursing Home Resident Safety." Brown University (\$1,049,840) (PI - Kate Lapane) 10% effort. 2001 - 2004
24. Principal Investigator, Admission and Discharge Criteria for Assisted Living Facilities, Rhode Island Health Care Association (\$3,000). 2001 - 2002
25. Project Director. Six-State Pilot Implementing Public Reporting of National Nursing Home Quality Measures, Center for Medicare & Medicaid Services (\$662,151) 20% effort. 2002
26. Project Director, Role of Nursing Home leadership in Quality Improvement Rhode Island Health Care Association (\$12,000). 2002 - 2003
27. Principal Investigator, American Medical Directors Association - Agency Healthcare Research and Quality (AHRQ) Partnership Grant: Long-Term Care Quality Improvement Partnership - design and conduct evaluation of Intervention to Implement AMDA Clinical Practice Guidelines in Nursing Homes (\$1,300,000). 15% effort 2002 – 2004.
28. Project Director: The Nursing Home Quality Improvement Organization Support Contractor, Centers for Medicare and Medicaid Services (CMS) (\$4,067,211) 50% effort. 2002 - 2005
29. Co-investigator. "Post-BBA Changes in Rural Hospital Long Term Care Strategies." Department of Health and Human Services (DHHS) (\$370,960) 5% effort. 2002 - 2003
30. Principal Investigator: "Improving Pain Management in Nursing Homes: A Pilot Study in Three Rhode Island Nursing Homes." American Medical Directors Association Research Foundation Pain Project (\$7,000). 2002 - 2003
31. Co-Investigator, "State Policies and Hospitalizations from Nursing Homes." National Institute of Health (NIH) (\$297,378). 5% effort 2002 – 2005
32. Co-Project Director, Corporate Nursing Home Improvement Collaborative (CNHIC). Subcontracted with Colorado Foundation for Medical Care (Subcontract Amount \$435,134) 10% effort 3/1/2003 – 1/31/2005.
33. Co-Project Director, Achieving Nursing Home Targets (ANHT), Centers for Medicare and Medicaid Services, Department of Health and Human Services. (\$218,000). 15% effort 7/20/02-2/29/04.
34. Maryland Nursing Home Satisfaction Survey. subcontract to Abt Associates, Cambridge, Massachusetts. (\$49,000) 5% effort.
35. Co-Investigator, Faculty Leadership Development Fellows. Dr. Alicia Monroe, PI. "Training physicians for leadership roles in the use of chronic care models and continuous quality improvement strategies to increase access to healthcare for underserved populations." September 2004 for 18 months.

36. Principal Investigator. "Improving the Nursing Home Regulatory Survey Process to Promote Resident-Centered Care." (\$277,499) Commonwealth Fund 10% effort 2006 to 2007

UNIVERSITY TEACHING ROLES

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|-------------|---|
| 1992 - 1994 | Faculty for "Doctoring", a year long problem solving course for first year UCLA medical students focusing on medical interviewing skills, and training in the psychosocial and ethical aspects of medical care |
| 1992-1995 | Clinical supervision of UCLA Internal Medicine Residents in UCLA primary care clinic and participation in core lecture series |
| 1995-2000 | Director, Geriatrics training for Internal Medicine Primary Care residents, RI Hospital, responsible for syllabus preparation and supervising residents in the home care, long term care and clinic settings |
| 1996-1997 | Course Director, "Dementia Care: An Update." An annual half-day seminar for health professionals in the RI area, sponsored by Alzheimer's Association |
| 1996-1999 | Faculty in Geriatrics Segment of Community Health Clerkship, Brown University School of Medicine |
| 1997-2001 | Course Director, "RI Geriatric Seminar Series." A monthly seminar for physicians in RI, who care for elderly, particularly the frail elderly in long-term care |
| 1998-2004 | Lecturer, "Geriatric Assessment" Clinical Diagnosis course for second-year medical students at Brown University |
| 2002-2005 | Co-Director, Geriatric Medicine Fellowship Curriculum in Evidence-Based Medicine and Quality Improvement, Brown University |
| 2006 – 2007 | Course Faculty, BC168.17 Case Studies in Public Health: The Role of Governments, Communities and Professions. Department of Community Health: Fall 2006 & Fall 2007 |
| 2008 – 2010 | <p>Guest lecturer, BC168.17 Case Studies in Public Health: The Role of Governments, Communities and Professions. Department Of Community Health: Fall</p> <ul style="list-style-type: none"> • Policy, Regulation & Advocacy: Case Studies to Brown Class BC168 undergrads Mar 2009 • Quality of Care and Quality Improvement. To BC 168 undergrads May 2009 • Emergency Preparedness and Incident Command Structure Overview to BC168 undergrads March 2009 |
| 2005 - 2009 | Guest Lecturer, Brown Undergraduate Vince Mor Class PHP 0310 Health Care in US |

- Patient Safety,
 - End of life decision making
 - Quality of care in LTC setting
 - Long Term Care & Nursing Homes
- 2006 Visiting Guest Lecturer, University of Michigan Robert Wood Johnson Clinical Scholars program, November 10, 2006.
- 2010 Visiting Guest Lecture, Harvard University Fellowship in Minority Health Policy, Harvard Medical School November, 17, 2010.
- 2005-present Lecture, “Overview of State Public Health Agency: Priorities and Initiatives” Brown University, Department of Community Health MPH Student Orientation.
- 2007 - present Visiting Guest Lecturer, Yale Robert Wood Johnson Clinical Scholars program, Yale Medical School. Feb 15, 2007, June 4, 2009, Jan 20, 2011.
- 2008 – present Mentor, Yale Robert Wood Johnson Clinical Scholars Program Health Leadership Program

HOSPITAL TEACHING ROLES

- 1992-1995 Clinical supervision of UCLA Internal Medicine Residents in UCLA primary care clinic and participation in core lecture series
- 1995-2000 Director, Geriatric training for Internal Medicine Primary Care residents, RI Hospital, responsible for syllabus preparation and supervising residents in the home care, long term care and clinic settings
- 2002 - 2005 Attending on Geriatric inpatient and consult service at Rhode Island and The Miriam Hospitals.