

MAURA DALTON CALSYN

(b)(6)

RELEVANT EXPERIENCE:

CENTER FOR AMERICAN PROGRESS, Washington, D.C.

Vice President, Health Policy (present); *Managing Director* (2017-2021); *Director* (2014-2016); *Associate Director* (2012- 2013)

Policy Expertise

- Expertise in a wide range of health care topics, including the Affordable Care Act insurance reforms, Medicare and Medicaid payment systems, payment and delivery system reform, drug pricing, and trends in employer-sponsored insurance.
- Developed proposals to achieve universal health coverage, expand health care access, and improve health care quality.
- Authored and co-authored reports about: Affordable Care Act implementation, Medicare, Medicaid, payment and delivery system reform, home visiting program best practices, drug pricing, and the FDA review process.
- Testified before the House Education and Workforce Committee, Subcommittee on Health, Employment, Labor, and Pensions about the risks of self-funding for small businesses.
- Briefed Members of Congress and their staff on CAP's universal health coverage proposal, the Affordable Care Act, drug pricing reform, and safe-harbor proposals.

Policy Impact

- Policy proposals from authored and co-authored work introduced in legislation by Members of Congress, including a proposal to ensure universal health coverage and legislation to lower prescription drug prices.
- Key member of the coalition that successfully defended the Affordable Care Act.
- Recommendations for administrative actions on drug prices and payment and delivery system reform adopted in proposed and final rules.
- Co-hosted a drug pricing forum in Nevada leading to the introduction and passage of price transparency legislation.

Advocacy and Leadership

- Partner with national and state organizations to build consensus for policy ideas and develop advocacy strategies.
- Represent CAP in meetings with senior-level Administration officials and Members of Congress.
- Co-lead of a national coalition of advocates for drug pricing reform described by Obama Administration officials as very influential.
- Led Protect Our Care coalition's stakeholder relations working group during the Affordable Care Act repeal fight.

Media and Public Events

- Regularly discuss topical health policy issues during national television, radio, and podcast appearances.
- Communicate with print media about specific policy proposals.
- Give speeches and participate in panel discussions about a variety of health care topics, including ACA implementation, drug prices, payment and delivery system reforms, and conservative proposals to shift costs to states and consumers.
- Moderate expert policy discussions with elected officials, academics, and other policy experts.
- Participate in editorial board meetings.
- Author and co-author op-eds in *The New York Times*, *Huffington Post*, *US News & World Report*, and *The Hill*.

Management and Budget Experience

- Develop CAP's health policy, research, and communications agenda and manage health team members' work in carrying out this agenda.
- Coordinate CAP's cross-term work focused on strengthening public health by addressing the social determinants of health that create health inequities and by rebuilding and reinforcing the nation's public health infrastructure.
- Direct work by CAP's government affairs and communications teams to advance the health team's policy proposals.
- Work with CAP's finance team to develop and track both the health team and grant-specific budgets.

RELEVANT EXPERIENCE (cont.):

Peer Reviewed Publications

- Kaltenboeck, et al., *Grounding Value-Based Drug Pricing in Population Health*, Clin. Pharmacol. Ther. 2020; 107(6): 1290-1292.
- Calsyn and Emanuel. *Controlling Costs by Expanding the Medicare Acute Care Episode Demonstration*. JAMA Intern Med. 2014; 174(9):1438-1439.
- Emanuel, et al. *A Systemic Approach to Containing Health Care Spending*. N Engl J. Med 2012; 367:949-954.

U.S. DEPARTMENT OF HEALTH & HUMAN SERVICES, OFFICE OF THE GENERAL COUNSEL

Attorney, Centers for Medicare & Medicaid Services Division (April 2008-April 2012)

- Served as the Department's lead attorney for the Medicare Hospital Inpatient Prospective Payment System.
- Advised policymakers on the implementation of the Affordable Care Act and the DMEPOS Competitive Bidding Program, as well as on Medicaid Drug Rebate Program policies.
- Reviewed and commented on proposed and final rules, guidance, and other policy documents.
- Counseled leadership about specific legal and policy issues that arose during policy development.
- Coordinated with Department of Justice attorneys about legal defense strategies, including review of Supreme Court and appellate briefs and participation in moot courts.
- Reviewed proposed legislation for potential inconsistencies with existing statutes and other legal concerns.
- Served as a member of the hiring committee.

McDERMOTT WILL & EMERY LLP, Washington, D.C.

Associate, Health Care Practice Group (December 2005-April 2008)

- Counseled health industry clients, including hospitals and health systems, academic medical centers, physician organizations, suppliers, and pharmaceutical manufacturers on federal and state legal and legislative matters.
- Served as first chair representing an academic medical center client in a successful state administrative hearing.

COVINGTON & BURLING LLP, Washington, D.C.

Associate, Health Care and Litigation Practice Groups (September 2001-December 2005)

- Advised clients on complying with federal health care program requirements.
- Represented state Medicaid agencies in administrative and federal court litigation.

HOUSE JUDICIARY COMMITTEE, MINORITY STAFF, Washington, D.C.

Law Clerk (June-August 1999)

- Drafted amendments to legislation and dissenting views to Committee reports.
- Assisted in preparing for Committee and floor consideration of legislation.

OFFICE OF REPRESENTATIVE ANNA G. ESHOO, Washington, D.C.

Legislative Assistant (August 1997-August 1998); *Legislative Correspondent* (January-August 1997)

- Principal legislative advisor on health care, education, and women's issues.
- Prepared the Congresswoman for hearings and mark-ups in the House Commerce Committee.

EDUCATION:

HARVARD LAW SCHOOL, J.D., *cum laude*.

Activities: *Journal on Legislation*
Research Assistant, Professor Elena Kagan
Teaching Assistant, Lawyering 101 (legal research and writing class)

HAMILTON COLLEGE, B.A., *summa cum laude*, in Government with a minor in German.

Honors: Phi Beta Kappa, Senior Prize in Government
Activities: Captain and varsity record holder, Women's Swimming

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EXECUTIVE PROFILE

Ms. Campbell is founder and CEO of EagleForce Warrior Foundation. She is a C-Suite Executive serving on a number of Board of Directors. She was a Global Executive of one of the largest independent information technology firms, CGI Group. She is a nationally recognized executive in Health IT with over 30 years, direct experience driving business growth, operations and strategic direction. She has a proven record of growing, restructuring, optimizing business through strategic innovation, IP Portfolio Management and operational excellence.

Key executive assessing Mergers & Acquisitions and transitioning acquired firms, to include organizational assessment of people, process, and integration of client, and technology platforms. Successful at building and driving high performance executive teams leading complex technology and operational organizations involving public sector and commercial clients. Skilled at establishing operational excellence within culturally diverse environments, translating conceptual models into specific growth strategies, planning / executing multifaceted technology based business initiatives designed to grow core market share, adjacent markets, and bottom line results.

Recognized by FEDSCOOP as *DC's Top 50 Women in Technology*

Recognized by Poets & Quants as *Top 50 Global Executive MBA's*

BOARD EXPERIENCE

- Kaiser Permanente Regional Advisory Board of Directors, Present
- ESADE International Advisory Board, Present
- Easter Seals DMV Region, Present
- Chairman of the American Heart Association Regional Board of Directors-2013 to 2015
- Member of the American Heart Association Mid-Atlantic Board of Directors- 2012 to Present
- American Red Cross National Capital Area Board of Directors - 2009 to Present
- Former Secretary of the American Red Cross National Capital Area Philanthropy Board
- Former Philanthropy Committee Chairman Paralyzed Veterans of America
- Former Co-Chairperson- Northern Virginia Technology Council Health Information Technology

AWARDS/MEDIA

- Georgetown University McDonough School of Business/ESADE University Commencement Speech "*No Limitations*" <https://www.youtube.com/watch?v=NKZCH3Fznh4> **HYPERLINK**

["https://www.youtube.com/watch?v=NKZCH3Fznh4&app=desktop"](https://www.youtube.com/watch?v=NKZCH3Fznh4&app=desktop) & HYPERLINK

["https://www.youtube.com/watch?v=NKZCH3Fznh4&app=desktop"](https://www.youtube.com/watch?v=NKZCH3Fznh4&app=desktop)app=desktop

- The Best and Brightest EMBA by Poets and Quants - <http://poetsandquantsforexecs.com/2016/06/13/best-brightest-emba-class-2016/>
- European Union Innovation 2.0 Conference Plenary Speaker, 2016
- Executive Biz's "**Healthcare IT Game Changer**" in Industry to Watch
- Appearances on the CBS DC affiliate, W*USA TV-9 Government Contracting Weekly
- **Women in Government Contracting** - <http://www.youtube.com/watch?v=IY2S4PyOyr0>
- **The Art of Winning** - <http://www.youtube.com/watch?v=SI0IQFv9TDc>
- Appearance before the United States House of Representatives, Energy and Commerce Committee - October 2013
- Appearance before the United States House of Representatives, Energy and Commerce Committee, Health Care Sub-Committee - September 2013
- National Medical Association (NMA) -Key Note Speaker
- National Association of Black Journalist (NABJ)- Key Note Speaker
- Atlanta Business Journal-Health Technology Awards-Key Note Speaker
- The Aspen Institute - Title IX and Its Impact on Woman's Health and Minority Population Health Disparities
- <http://blog.executivebiz.com/2010/05/meet-the-executives-behind-the-cgistanley-merger/>
- **Comcast Public Service Announcement for AHA**
<http://comcastnewsmakers.com/2014/12/22/american-heart-month/>
- **Spokesperson for Heart Heroes Campaign**

EDUCATION

Global Executive MBA, McDonough School of Business, Georgetown University

Global Executive MBA, ESADE Business & Law School, Spain

B.S., Information Systems Management, University of Maryland, College Park, Maryland

CGI

EXPERIENCE

2005 to 2016

Senior Vice President/Global Government Leader

Ms. Campbell provides portfolio management, technology direction, thought leadership, and support for CGI's top global public sector business, across 40 Countries. She drives executive discussion and decision making for strategy, growth, business priorities, IP and other initiatives aimed at expanding CGI's business around the world. She has exceptional relationship management and communication skills with diverse cultures worldwide.

While in the organization, Ms. Campbell managed the IP Portfolio for Government and commercial application transition.

Ms. Campbell is touted as a Health IT Industry Thought Leader and Innovator and received the CGI Builders Award in the shortest tenure with CGI.

She offered expert testimony before the United States House of Representatives, Energy and Commerce Committee and Sub-Committee on the Affordable Care Act.

Senior Vice President Health Compliance Business Unit Leader

Ms. Campbell is a “turn around” expert with a proven track record of success in providing innovative, system engineering, and information technology support services. She grew the portfolio from a \$20M Health Division to a \$3.5B Health Enterprise, resulting in changing CGI’s financial reporting of the Health Sector separate from the Government Sector. Ms. Campbell worked with the CGI Officers and Board of Directors to evaluate the operating and business models to separate the Government and Health vertical to report the individual performance to Wall Street.

As the leader of the Health vertical responsibility included driving profit and loss, presenting long term financial plans to the Board of Directors, shareholders, outside analysts and the financial community. Role included the strategic development of business acquisition targets and the tactical implementation of the company’s transition and governance strategy following acquisition.

She has demonstrated great success driving business with double digit profitable financial growth year over year, achieving more than 30% revenue growth for three consecutive years. Her leadership positioned CGI as the first among the top IT Federal Contractors in Health IT. Clients include Health & Human Services, Food & Drug Administration, Center for Disease Control, National Institute of Health and Centers for Medicare and Medicaid Services. Projects include biostatistics & analytics, big data analytics, data management, predictive analytics, infectious disease management tracking, and a leading Recovery Audit & Compliance Contractor. Ms. Campbell is credited for driving her Business Unit from a CMMi Level II to a CMMi Level V organization in less than four years.

Senior Vice President Defense Agency Practice Business Unit Leader

Ms. Campbell simultaneously managed the Health and Compliance Business Unit and the Defense Agency Business Unit. This included all of the US Military Services except Army. She was credited for profitable margin improvement, organizational alignment and adherence to CGI’s Management Framework.

Science Applications International Corp. (SAIC)

1999-2005

Vice President – Civilian/DoD Health Services

As Vice President, with full Profit & Loss responsibility Ms. Campbell lead the Civilian/DoD Health Services Operation, which included, management oversight, evaluation of return on investment, market & growth strategy and execution. She was fast tracked from Project Manager to Vice President within three years based on performance results. The contract base of her work exceeded 40 programs ranging from firm fixed-price, cost plus, and time and materials performance type contracts. She consistently delivered profitable double-digit growth year over year.

The Orkand Corporation (Harris International- Acquisition)

1997-1999

Program Director (Client: USAID and Pan American Health Organization – PAHO)

Ms. Campbell managed a senior technical staff supporting a \$19M contract within the U.S. Agency for International Development (USAID). She directed a staff performing technical studies and policy development for computer security, technical architecture, and information engineering, provided data management, security policy, and telecommunications support services, and managed the development of Data Marts for the USAID Program and Policy Coordination Bureau and the Latin American Bureau using Hyperion OLAP in a Hyperion environment with PowerPlay as a user interface. She directed the technical assessment activities for resolving agency telecommunications difficulties and enhancing USAID’s global enterprise, and supported the integration of satellite technology to provide communication links to 43 missions worldwide.

SECURITY CLEARANCE

Top Secret – In Active