

AJ PEARLMAN

(b)(6)

SUMMARY

Results-driven health care policy and management professional with a proven ability to strategically set and achieve organizational goals and solve problems as they arise. Passionate about improving access to health care for all people, including children and youth, and developing future leaders to serve in social justice movements. Works effectively with diverse groups of people at every level and is committed to achieving results through collaborative management, creative use of limited resources, and strong integrity and work ethic. Thrives in fast-paced, high-pressure environments that require clear communication, fast yet accurate review of information, and quick decision-making.

EXPERIENCE

Biden-Harris Transition Team (PT Fund, Inc.)

Washington, DC

Lead, Health Cluster, Personnel Appointments Team

September 2020 - Present

- Oversee 9 person-team hiring incoming appointees at five health and human-services-related federal agencies.

KABOOM!

Washington, DC

Senior Director, City Partnerships

March 2017 – September 2020

- Build high-impact, multi-year partnerships with municipal systems and community leaders to address disparities in access to play for kids and communities of color experiencing disinvestment and discrimination
- Developed a formal partnership with Baltimore City Schools to end playspace inequity across the district; completed a comprehensive play infrastructure assessment, built ten playspaces, and secured more than \$1 million for projects in some of Baltimore's most underinvested neighborhoods
- Lead strategic planning, oversee budget, and manage staff to ensure that the team is working efficiently and effectively to develop partnerships that catalyze work in cities and collaborate across teams to build excitement for partnerships in ways that allow KABOOM! to improve its ability to serve kids of all ages
- Foster relationships with national stakeholders to gain visibility for KABOOM!, create strategic partnerships, open thought leadership opportunities, and advance the organization's mission
- Served on Advisory Committee for the Global Designing Cities Initiative's "Designing Streets for Kids," an urban design guide focusing on the needs of children and caregivers as pedestrians, cyclists, and transit users

Office for Civil Rights, U.S. Department of Health and Human Services

Washington, DC

Chief of Staff and Senior Advisor

November 2014 – January 2017

Acting Deputy Director for Civil Rights

November 2015 – July 2016

Co-Chair, HHS LGBT Issues Coordinating Committee

July 2016 – January 2017

- Developed and implemented strategic priorities to further OCR's mission to ensure all people have access to health care without discrimination and protecting the privacy and security of individuals' health information
- Facilitated development of OCR staff to support strategic planning, promote growth, ensure effective staffing levels, and enhance professional development
- Worked with HHS colleagues to ensure collaboration on Administration priorities, including Affordable Care Act implementation, health information privacy and security issues, and other civil rights topic areas
- Collaborated with the Director on high impact issues, including legislative, policy, and enforcement priorities
- Oversaw OCR's operations, including an annual budget of \$38 million and approximately 230 personnel
- Led OCR's Civil Rights Division of approximately 17 staff members through a period of significant change, including the release of the final regulation implementing Section 1557 of the Affordable Care Act

Honors:

The President's Leadership Workshop: Completed a highly competitive program created by the White House to engage senior officials across the government in leadership development

Health Resources and Services Administration, Health and Human Services

Rockville, MD

Senior Advisor, Home Visiting & Early Childhood Systems, Maternal & Child Health Bureau

April – November 2014

- Advised the Director on all legislative, policy, and communications issues for the Maternal, Infant, and Early Childhood Home Visiting Program, a \$1.5 billion initiative established by the Affordable Care Act
- Developed memoranda, briefing materials, fact sheets, and justification documents to inform leaders on policy issues, and coordinated public announcements to improve communications about the Home Visiting Program

The White House, Office of the First Lady

Associate Director for Policy, Let's Move!

Washington, DC

May 2013 – March 2014

- Managed all nine sub-initiatives of First Lady Michelle Obama's *Let's Move!* Initiative to ensure that all kids can grow up healthy and have the opportunity to reach their full potential
- Ensured coordination of childhood obesity initiatives across government agencies on policy matters, announcements, and key celebrations; worked with agency staff for each sub-initiative to develop clear, measurable goals and implement a strategic plan to lead to real community-level impact
- Engaged key stakeholder organizations to support *Let's Move!*, develop partnerships, and negotiate meaningful commitments from corporations to address the epidemic of childhood obesity

Health Resources and Services Administration, Health and Human Services

Policy Advisor to the Administrator

Rockville, MD

January 2013 – May 2013

- Drafted policy documents on key issues and activities, with a focus on the Ryan White HIV/AIDS Program
- Produced talking points, briefing materials, and options papers to inform the Administrator on sensitive and emerging issues, including maternal and child health, women's health, and primary care

Office of the Secretary, U.S. Department of Health and Human Services

External Affairs Specialist and Staff for the HHS LGBT Issues Coordinating Committee

Washington, DC

August 2010 – January 2013

- Led outreach and education efforts around the Affordable Care Act (ACA) by engaging external stakeholders, advocacy organizations, and Administration officials
- Worked with HHS Regional Offices, including Regional Directors, to educate the public about benefits of the ACA, with a highlight on consumer protections and increasing access to care
- Developed Department-wide LGBT health policies, drafted first-ever HHS Annual LGBT Health Policy Report, and represented HHS at White House LGBT Kitchen Cabinet meetings

Break the Cycle

State Policy Attorney

Washington, DC

June 2009 – August 2010

- Drafted and analyzed legislative language, created policy reports, crafted fact sheets, and provided technical assistance and legal research to legislators and advocates pursuing legislation on teen dating violence
- Created policy reports, including Break the Cycle's annual Teen Dating Violence State Law Report Cards
- Coordinated coalition meetings and developed legislative language regarding the reauthorizations of the Violence Against Women Act and the Family Violence Prevention and Services Act

National Center for Transgender Equality

Policy Fellow

Washington, DC

November 2008 – March 2009

- Researched and developed publication entitled "Transgender Equality and the Federal Government" which articulated over 100 ways the government could improve the lives of transgender people

U.S. Congress, House of Representatives

Legal Extern for Representative Harry E. Mitchell, Arizona District 5

Washington, DC

January 2008 – May 2008

- Completed legal research and writing and developed document requests for investigations through the Subcommittee on Oversight and Investigations

National Gay and Lesbian Task Force

Law Fellow, Legislative Lawyering Project and Transgender Civil Rights Project

Washington, DC

Summer 2007

- Drafted legislative language for nondiscrimination and anti-bullying bills at state and local levels
- Compiled curriculum to train homeless shelter staff on laws and policy

Arizona Legislature, House of Representatives

Legal Extern for Democratic Staff

Phoenix, AZ

January 2007 – May 2007

- Analyzed bills and completed legal research and writing regarding constitutionality of legislation

UCLA Child OCD, Anxiety, and Tic Disorder & Youth Stress and Mood Programs

Clinical Coordinator/Research Study Coordinator

Los Angeles, CA

2002 – 2005

- Coordinated NIMH-funded studies, including initial intake, interaction with patients and parents, and administration of questionnaires and study materials to children and adolescents with anxiety disorders
- Developed and implemented a coding system for multi-site youth depression study, “Youth Partners in Care,” and managed coding system and data entry process

COMMUNITY INVOLVEMENT

St. Alban’s Early Childhood Center

Washington, DC

Member, Board of Directors

January 2019-Present

- Provide strategic guidance to an NAEYC-accredited childcare center serving children ages 6 weeks to 5 years old

Hillary Clinton for President

Raleigh, NC

Volunteer

Fall 2016

- As part of “Trans United for Hillary,” served as an event volunteer and canvasser to support Hillary Clinton and unseat anti-LGBT North Carolina Governor Pat McCrory

Whitman Walker Health – Name and Gender Change Legal Clinic

Washington, DC

Clinic Volunteer

October 2012 – February 2015

- Provide legal advice to low- and no-income transgender clients seeking to update identity documents

Obama for America, Campaign for Change

Detroit, MI/Tampa, FL/Richmond, VA

Various Roles

September 2008 – November 2008, November 2012

- Managed election day attorney hotline to provide Florida voting rights information to volunteer attorneys, coordinated early voting schedule for attorney poll watchers, planned voter registration events, and facilitated rides to the polls

AIDS/LifeCycle 4, AIDS/LifeCycle 10

San Francisco – Los Angeles, CA

Cyclist and Training Ride Leader

June 2005, June 2011

- Cycled 545 miles in seven days to raise money for the HIV/AIDS services of the Los Angeles LGBT Center

EDUCATION

Sandra Day O’Connor College of Law at Arizona State University

Tempe, AZ

Juris Doctor, May 2008 (Admitted to the State Bar of California, 2008)

Honors: High Pro Bono Distinction

University of Amsterdam Law School and Whittier Law School

Amsterdam, Netherlands

Program in Sexual Orientation and the Law, Summer 2006

Honors: CALI Excellence for the Future Award, Drafting Surrogacy and Custody Agreements

University of California, Los Angeles

Los Angeles, CA

Bachelor of Arts in Psychology, Minor in Applied Developmental Psychology, June 2002

PUBLICATIONS

Himle, M.B., Chang, S., Woods, D.W., Bunaciu, L., Pearlman, A., Buzzella, B., & Piacentini, J. (2007). Evaluating the contributions of ADHD, OCD, and tic symptoms in predicting functional competence in children with tic disorders. *Journal of Developmental and Physical Disabilities*, 19(5), 503-512.

Piacentini, J., Pearlman, A., & Peris, T. (2007). Characteristics of Tourette Syndrome. In D.W. Woods, J. Piacentini, & J. Walkup (Eds.), *Treating Tourette Syndrome and Tic Disorders: A Guide for Practitioners* (pp. 9-12). New York: Guilford Press.

Piacentini, J., Himle, M.B., Chang, S., Baruch, D.E., Buzzella, B., & Pearlman, A., et al. (2006). Reactivity of tic observation procedures to situation and setting: A multisite study. *Journal of Abnormal Child Psychology*, 34, 647-656.

Himle, M.B., Chang, S., Woods, D.W., Pearlman, A., Buzzella, B., Bunaciu, L., & Piacentini, J. (2006). Establishing the feasibility of direct observation in the assessment of children with chronic tic disorders. *Journal of Applied Behavior Analysis*, 39, 429-440.

HOBBIES AND INTERESTS

- Accomplished athlete, having finished a full-distance Ironman triathlon, four half-Ironman races and four marathons
- Enjoys reading, camping, and sailing and participating in team sports, including softball and basketball