

Meena Seshamani, M.D., Ph.D.

(b)(6)

PROFESSIONAL OBJECTIVE

A health system executive, health economist, policy expert, and practicing surgeon with nationally recognized experience leading operations in a large health system and seminal accomplishments in insurance and care delivery policy in federal government. I worked on the team at HHS implementing the Affordable Care Act for the Obama Administration, served on the Biden-Harris transition team, and I am currently a senior executive leader at the largest health care system in the Maryland/ Washington DC region, which gives me a unique on-the-ground view of policy in action. I seek to bring this experience to a leadership role in the Biden Administration that will make affordability, access, quality, and equity in health care a reality for all Americans.

RELEVANT EXPERIENCE

Vice President, Clinical Care Transformation, MedStar Health. (2019 to Present)

- Serves on the senior executive leadership team of the 10-hospital, 300+ outpatient care site, \$5.6 billion health system, driving key decisions around annual operating plans, budgetary priorities, and longer-term strategic plans
- Conceptualized, designed and implemented a new system-level department to oversee care delivery models and service lines that have been nationally recognized by the Institute of Healthcare Improvement, the Commonwealth Fund, Modern Healthcare, CMS' Hospital Improvement Innovation Network, and others
- Leads MedStar Health's value-based care strategy and creates innovative partnerships with regulators and payers
- Developed and implemented the *COVID Care Continuum* as part of the core leadership team overseeing MedStar Health's COVID-19 pandemic response, creating care pathways for thousands of patients to prevent hospitalization, manage hospital throughput, and ensure recovery after hospitalization
- Serves on advisory groups with the MD National Guard and MD Dept. of Health to manage the state's COVID-19 response
- Serves on the Total Cost of Care and Care Transformation Steering Committees for the Maryland All-Payer Model

Member, Biden-Harris Transition Team, Health and Human Services (2020)

- Served on the leadership of the Agency Review Team, assessing operations and management at the Department of Health and Human Services and providing expert input for the incoming administration's policy priorities

Assistant Professor, Dept. of Otolaryngology- Head & Neck Surgery, Georgetown University School of Medicine. (2016 to Present)

- Practices general otolaryngology at MedStar Georgetown University Hospital
- Previously practiced at Kaiser Permanente, 2012-2014

Director, Office of Health Reform, US Dept. of Health and Human Services. (2014 to 2016)

- Led implementation of the Affordable Care Act, including setting policy priorities, leading regulatory development, and overseeing programs around insurance coverage/marketplaces, prevention and public health, and delivery system reform
- Created the Health Care Payment Learning and Action Network, a public-private partnership driving delivery system reform
- Served as a senior advisor to the Secretary of HHS and the President, and as a liaison to Congress and external stakeholders, on issues ranging from marketplace enrollment to the high cost of drugs

Deputy Director, Office of Health Reform, US Dept. of Health and Human Services. (2009 to 2010)

- Led development and implementation of policies such as pre-existing conditions and lifetime benefit limits, working with senior staff from Congress, the White House, Dept. of the Treasury, Dept. of Labor, and others
- Briefed the President, cabinet officials, Congress, and external stakeholders on health reform policy

RELEVANT MEDIA & SPEAKING ENGAGEMENTS

Panelist. *Health Innovation: Improving Patient Access and Information*. Milken Institute Global Conference. October 21, 2020.

<https://milkeninstitute.org/events/global-conference-2020/livestream/fda-stephen-hahn-health-innovation>

Panelist. *Value-Based Care in the COVID-19 Era: Current Impact and Future Health Care Resilience*. Duke Margolis Center for Health Policy. June 10, 2020. <https://healthpolicy.duke.edu/events/webinar-value-based-care-covid-19-era-current-impact-and-future-health-care-resilience>

Panelist. *Overcoming Barriers to Paying for Population Health*. National Academy of Medicine Value Incentives and System Action Collaborative. February 13, 2020.

Co-lead. *Sepsis Early Recognition Collaborative*. CMS' Hospital Improvement and Innovation Network. 2019 to 2020.

Panelist. *Building Blocks of Health Reform*. United States of Care Annual Convening. November 19, 2019.

Panelist. *Health Reform: From the Midterms to 2020*. Health Affairs Event at The National Press Club. November 16, 2018.

<https://www.healthaffairs.org/doi/10.1377/he20181102.571982/full/>

Obamacare Check-up: The health status of the ACA. CBS This Morning. March 25, 2017.

https://www.cbs.com/shows/cbs_this_morning/video/4H6CgCyLtXpBr9kUPcxv9EchVsP3ruBk/what-is-the-health-status-of-obamacare/

Proposed Bill Would Create Public Awareness Campaign for Sepsis. CBS Baltimore. February 15, 2018.

<http://baltimore.cbslocal.com/2018/02/15/sepsis-public-awareness-campaign/>

The Nation He Built: A Politico review of Barack Obama's domestic policy legacy – and the changes he made while nobody was

paying attention. Politico, Jan/Feb 2016. <http://www.politico.com/magazine/story/2016/01/obama-biggest-achievements-213487>

RELEVANT PUBLICATIONS & FEATURED WORK

Marchalik D, **Seshamani M**. Re-envisioning Healthcare in the COVID-19 Era. *Modern Healthcare*. September 30, 2020.

<https://www.modernhealthcare.com/opinion-editorial/re-envisioning-healthcare-covid-19-era>

Klein S, Hostetter M, Tsega M. Palliative Care: A Vital Component of COVID-19 Care. *The Commonwealth Fund*.

<http://features.commonwealthfund.org/palliative-care> (Features MedStar Health Palliative Care program)

Roiland R, Japinga M, Singletary E, et al. Value-based Care in the COVID-19 Era: Enabling Health Care Response and Resilience. *Duke*

Margolis Center for Health Policy. June 2020. <https://healthpolicy.duke.edu/publications/value-based-care-covid-19-era-enabling-health-care-response-and-resilience>

(Features MedStar Health care management programs)

Castelluci, M. Patient-led Advisory Councils Tackling Bigger Matters. *Modern Healthcare*. October 28, 2017.

<https://www.modernhealthcare.com/article/20171028/NEWS/171029924/patient-led-advisory-councils-tackling-bigger-matters>

(Features MedStar Health sepsis initiative)

Seshamani M, Sen A. Moving Toward High Value Health Care: Integrating Delivery System Reform into 2020 Policy Proposals. *The*

Commonwealth Fund; November 16, 2018. <https://www.commonwealthfund.org/publications/issue-briefs/2018/nov/high-value-care-delivery-system-reform-2020>

Fryhofer SL, **Seshamani M**, DeSalvo K et al. Progress and Path Forward on Delivery System Reform. *NEJM Catalyst*; January 18, 2017.

<https://catalyst.nejm.org/doi/full/10.1056/CAT.17.0359>

OTHER LEADERSHIP

Board Member, Health Care Transformation Task Force (2019 to Present)

- Multi-stakeholder organization bringing together payers, providers, patients and purchasers to drive delivery system reform

Founders Council Member, United States of Care (2018 to Present)

- Nonpartisan organization supporting solutions to ensure that every American has access to quality, affordable health care

Board Member, Coalition to Transform Advanced Care (2020 to Present)

- Nonprofit dedicated to the ideal that people with serious illness receive comprehensive, high-quality, person-centered care

President, Association of Marshall Scholars (2019 to Present)

- Organization furthering dialogue on issues that impact the US and UK, including running a US/UK legislative exchange

Advisory Council Member, Maryland Department of Disabilities' Assistive Technology Program (2020 to Present)

SELECT HONORS & AWARDS

Institute for Healthcare Improvement Sherman Award for Excellence in Patient Engagement. (2018)

Maryland Patient Safety Center Minogue Award for Patient Safety Innovation, Circle of Honor. (2019)

Outstanding alumna. One of 20 outstanding women alumnae throughout the history of Lincoln College, Oxford University. (2019)

Marshall Scholarship. One of 35 Americans awarded a full scholarship to study in the UK out of 1000 applicants. (1999-2002)

EDUCATION

Resident in Otolaryngology – Head and Neck Surgery, Johns Hopkins University, Baltimore, MD. (2005 to 2012)

- Received the Chief Resident Teaching Award

University of Pennsylvania School of Medicine, Philadelphia, PA. (M.D., 2005; top clinical student in class)

- Received the Pincus Prize as the top clinical student in class; Alpha Omega Alpha (medical school honor society)

Oxford University, Lincoln College, Oxford, United Kingdom. (Ph.D. in Health Economics, 2003)

- Doctoral research on the health care costs of aging cited by the UK Treasury Department

Brown University, Providence, Rhode Island. (B.A. with Honors in Business Economics, Magna Cum Laude, Phi Beta Kappa, 1997)

SKILLS & INTERESTS

Second-Degree Black Belt, Soo Bahk Do and Tae Kwon Do (Martial Arts) (1986 to Present)

Language: Fluent in Spanish