

JONATHAN URBACH WARSH

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EXPERIENCE

State of Michigan Department of Health and Human Services

Lansing, MI

Chief of Staff

February 2019 – present

Lead strategic planning, performance management, and other key initiatives for the Michigan department of Health and Human Services under Director Robert Gordon. Help manage \$25B budget, and lead culture and performance initiatives for the Department's 14,000+ employees. Serve as core lead on several key components of state's COVID-19 response, including hospital surge capacity, case investigation and contact tracing, policy development.

Deputy Medicaid Director

January 2020 – present

Directly oversee 250 staff, and multiple core Medicaid programs, including \$9B+ managed care program, pharmacy, customer service, and children's special healthcare services. Oversee key initiatives around social determinants of health, value-based payment reform, and efforts to control the cost of prescription drugs.

McKinsey & Company

Washington, DC

Engagement Manager

August 2016 – February 2019

Consultant, serving public sector, social sector, and healthcare clients. Served as an engagement manager managing teams of 4-10 business analysts, associates, design experts and data scientists to address complex business and policy challenges for clients.

Institute for Strategy and Competitiveness, Harvard Business School

Boston, MA

Fellow

August 2014– August 2016

Lead research efforts around value-based health care delivery under Professor Michael Porter and worked with large hospitals and health care systems to better understand cost structures while creating more integrated, efficient health care delivery.

- Coordinated high level cost and quality measurement, as well as electronic health record implementation at several major US hospitals and health care systems including the US Army and Kaiser-Permanente.
- Led government payment reform efforts, helping to develop better bundled-payment and outcome measurement pilots with payers in the United States, Sweden, and Canada.

EDUCATION

University of Oxford, Oriel College

Oxford, UK

D.Phil. (PhD), Population Health

2015

Thesis: "Patient and Public Involvement: Ethical Justifications, Deliberative Democracy, and Economic Perspectives"

London School of Economics and Political Science

London, UK

M.Sc., Health Policy, Planning, and Financing

2012

Harvard University

Cambridge, MA

Bachelor of Arts, *summa cum laude*; Phi Beta Kappa; GPA: 3.96

2011

Concentration: Government; Secondary Field: Health Policy

PAPERS AND CONFERENCES

- "Engaging Physicians to Achieve Both Margin and Mission," with Michael Nurok, Bruce Gewirtz, and Harry Sax. *Frontiers of Health Services Management* Spring 2019, Vol 35, issue 3, p. 25-29.
- "Patient and Public Involvement: Two sides of the same coin or different coins altogether," with Matthew McCoy, Leah Rand, Michael Parker, and Mark Sheehan. *Bioethics*, April 2019.
- "Extracorporeal Membrane Oxygenation Appropriateness: An Interdisciplinary Consensus-Based Approach," with Robert S. Kaplan, Michael Nurok, et al. *Anesthesia & Analgesia* 128, no. 3 (March 2019).
- "Activity-based costing of healthcare delivery, Haiti," with Ryan McBain et al., *Bull World Health Organ* 2018;96:10–17.
- "Rethinking the cost of healthcare in low resource settings: the value of time-driven activity-based costing," with Ryan McBain et al., *BMJ Global Health*, 11 November 2016.

- “Adding value by talking more,” with Robert S. Kaplan and Derek A. Haas, *New England Journal of Medicine*, 2016; 375:1918-1920.
- “Time-driven activity based costing in emergency medicine,” with Brian Yun, et al., *Annals of Emergency Medicine*, 2016; 67 (6): 765-772.
- “Getting Bundled Payments Right in Health Care,” with Derek Haas, Robert Kaplan, Dereesa Reid, and Michael West, *Harvard Business Review*, 2015, October 19, available online.
- “PPI: Understanding the Difference Between Patient and Public Involvement,” *American Journal of Bioethics* 14 (6) (May 2014): 25-26.
- “The Ethics of Intellectual Property Rights in an Era of Globalization” with Aakash Shah and Aaron S. Kesselheim, *Journal of Law, Medicine, and Ethics* 41 (4) (January 2014) 841-851.
- “Therapeutic and Economic Effects of Efficacy-Based Drug Withdrawals: The Drug Efficacy Study Initiative and its Manifold Legacies” Presented with Daniel P. Carpenter at the Université de Strasbourg StandEx Conference on Economic and Historical Perspectives of Drug Standardization (December 6, 2012)

AWARDS

2011-2014	Marshall Scholarship (One of 33 students selected nationwide to study for 2-3 years at a university in the United Kingdom)
2011	Philo Sherman Bennett Prize for the most outstanding Harvard Government Department senior thesis discussing “the principles of free government”